

Pikes Peak - America's Mountain

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2014 Breakthrough Strategies

Department Breakthrough Strategy	Measurable Outcome	Measured or Completed by:	Strategic Plan Goal
Explore public and private funding opportunities for the design, development and construction of a new Summit House	Design and NEPA process started	Q4	Building Community
Maintain an average operational cost per visitor that is fair and equitable in relation to the expenditures of the Enterprise necessary for long-term sustainability	Operational cost of \$17 per visitor	Annually	Building Community

All Funds Summary

	Source of Funds	2012	2013	* 2013	2014	2014 Budget -
		Actual	Original Budget	Amended Budget		* 2013 Amended Budget
All Funds	Pikes Peak - America's Mountain					
	Enterprise Fund	\$4,426,898	\$3,682,314	\$3,682,314	\$3,695,314	\$13,000
	Total	\$4,426,898	\$3,682,314	\$3,682,314	\$3,695,314	\$13,000
	Uses of Funds					
	Pikes Peak - America's Mountain					
	Enterprise Fund	\$2,646,773	\$3,282,314	\$3,291,543	\$3,195,314	(\$96,229)
	CIP - Restricted	1,662,621	400,000	400,000	1,200,000	800,000
	Total	\$4,309,394	\$3,682,314	\$3,691,543	\$4,395,314	\$703,771
	Positions					
	Pikes Peak - America's Mountain					
Enterprise Fund	20.00	19.00	19.00	19.00	0.00	
Total	20.00	19.00	19.00	19.00	0.00	

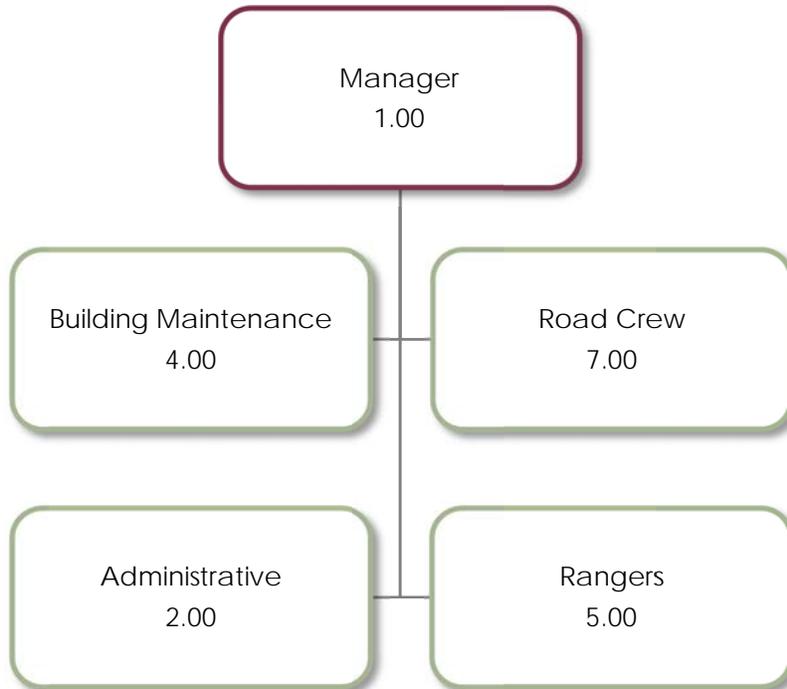
* 2013 Amended Budget as of 8/20/2013

Significant Changes vs. 2013

Enterprise Fund	<i>Net Increase</i> to fund 2014 salary structure, pay for performance, pay practices and medical plan	\$41,014
	<i>Decrease</i> due mainly to filling vacant positions at a lower level	(70,728)
	<i>Net Decrease</i> in multiple lines per trending costs	(66,515)
CIP - Restricted	<i>Increase</i> mainly due to the addition of the Summit House Design CIP project	800,000

Pikes Peak - America's Mountain

Pikes Peak – America's Mountain operates the Pikes Peak Highway under a Term Special Use Permit issued by the U.S. Forest Service. Included in the operation are the associated visitor facilities including the Summit House, Glen Cove Inn and Crystal Reservoir Gift Shop, and the Pikes Peak Recreational Corridor for activities such as hiking, picnic grounds, and interpretive trails. Revenue is primarily generated from tollgate entry fees and concessionaire fees. These fees provide visitor and ranger services, highway maintenance and construction, facility maintenance and construction, and interpretive and educational services.



The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2013, and changes occurring as part of the 2014 Pikes Peak – America's Mountain Enterprise Budget.

Enterprise Funds	Source of Funds	2011 Actual	2012 Actual	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Tollgate Entry Fees	\$2,347,627	\$2,359,171	\$2,116,557	\$2,116,557	\$2,116,557	\$0
	ARAMARK Concessions	1,242,857	1,242,857	1,242,857	1,242,857	1,242,857	0
	Tower Optical Viewers	1,102	792	900	900	900	0
	Miscellaneous	327,135	343,008	272,000	272,000	280,000	8,000
	Transfer from Other Funds	1,427,996	436,790	28,000	28,000	33,000	5,000
	Interest	55,114	44,280	22,000	22,000	22,000	0
	Total	\$5,401,831	\$4,426,898	\$3,682,314	\$3,682,314	\$3,695,314	\$13,000
	Use of Funds	2010 Actual	2012 Actual	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Salary/Benefits/Pensions	\$1,240,552	\$1,145,066	\$1,465,702	\$1,474,931	\$1,366,260	(\$108,671)
Operating	1,167,747	1,308,693	1,810,274	1,810,274	1,777,149	(33,125)	
Capital Outlay	102,627	193,014	6,338	6,338	51,905	45,567	
CIP	1,832,875	1,662,621	400,000	400,000	1,200,000	800,000	
Total	\$4,343,801	\$4,309,394	\$3,682,314	\$3,691,543	\$4,395,314	\$703,771	

Enterprise Positions	Position Title	2012 Actual	2013 Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Pikes Peak - America's Mountain Manager	1.00	1.00	1.00	1.00	0.00
	Equipment Operator I	1.00	1.00	1.00	1.00	0.00
	Equipment Operator II	1.00	1.00	1.00	1.00	0.00
	Maintenance Technician I	1.00	1.00	1.00	1.00	0.00
	Office Specialist	1.00	1.00	1.00	1.00	0.00
	Pikes Peak Highway Rangers	4.00	4.00	4.00	4.00	0.00
	Ranger Supervisor	1.00	1.00	1.00	1.00	0.00
	Senior Analyst	1.00	1.00	1.00	1.00	0.00
	Project Construction Specialist	1.00	1.00	1.00	1.00	0.00
	Senior Equipment Operator	3.00	3.00	3.00	3.00	0.00
	Senior Fleet Technician	1.00	1.00	1.00	1.00	0.00
	Senior Maintenance Technician	2.00	2.00	2.00	2.00	0.00
	Senior Office Specialist	1.00	0.00	0.00	0.00	0.00
	Skilled Maintenance Supervisor	1.00	1.00	1.00	1.00	0.00
	Total Positions	20.00	19.00	19.00	19.00	0.00

* 2013 Amended Budget as of 8/20/2013

Funding Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Implement 2013 civilian merit pay	\$9,229
	Total During 2013	\$9,229
	For 2014	2014 Budget - * 2013 Amended Budget
	Increase to realign eligible positions to new salary structure	\$20,485
	Net Increase for medical plan (increased plan costs partially offset by cost decreases from new, expanded, nationwide network, best practice shift to consumer driven health plan and other plan design changes)	8,204
	Increase for pay for performance	12,325
	Decrease to align pay practices with industry standards	0
	Decrease due to filling 3.00 FTE vacancies at a lower level and removing budget for retirement payouts	(66,515)
	Net Decrease in multiple lines per trending costs	(70,728)
	Increase mainly for the Summit House CIP Project	800,000
Total For 2014	\$703,771	

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	None	0.00
	Total During 2013	0.00
	For 2014	2014 Budget - * 2013 Amended Budget
	None	0.00
	Total For 2014	0.00

* 2013 Amended Budget as of 8/20/2013

2014 CIP Program	Project Name	General Fund	Restricted Funds	Total
	Pikes Peak Gateway Visitor Center	\$0	\$500,000	\$500,000
	Summit House Design	0	1,700,000	1,700,000
	Total Capital Budget	\$0	\$2,200,000	\$2,200,000
Summit House Design includes \$1.0M in Gift Trust funds from Congressional Earmark for the Summit House. The gift trust funds were previously appropriated in 1999 and included for information purposes only. For a citywide comprehensive list of projects, refer to the CIP section of the budget, 25-1.				

**City of Colorado Springs
Budget Detail Report**

460 PIKES PEAK AMERICAS MTN
PIKES PEAK AMERICAS MTN

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
51205	CIVILIAN SALARIES	804,190	755,509	960,797	912,080	(48,717)	-5.07%
51210	OVERTIME	14,950	17,345	17,000	17,000	0	0.00%
51220	SEASONAL TEMPORARY	106,737	86,183	118,000	104,000	(14,000)	-11.86%
51240	RETIREMENT TERMINATION SICK	0	0	13,000	0	(13,000)	-100.00%
51245	RETIREMENT TERM VACATION	284	61	13,000	0	(13,000)	-100.00%
51260	VACATION BUY PAY OUT	834	0	1,000	1,000	0	0.00%
51299	SALARIES REIMBURSEMENTS	(3,098)	(4,386)	0	0	0	0.00%
51610	PERA	124,363	113,040	131,629	132,552	923	0.70%
51612	RETIREMENT HEALTH SAVINGS	274	0	500	500	0	0.00%
51615	WORKERS COMPENSATION	39,618	35,940	40,000	40,000	0	0.00%
51620	EQUITABLE LIFE INSURANCE	2,280	2,119	2,750	2,368	(382)	-13.89%
51640	DENTAL INSURANCE	5,833	5,672	7,340	5,802	(1,538)	-20.95%
51655	RETIRED EMP MEDICAL INS	16,955	11,059	11,100	11,100	0	0.00%
51665	CASH BACK	1,927	1,905	0	0	0	0.00%
51670	PARKING FOR EMPLOYEES	0	60	50	75	25	50.00%
51675	UNEMPLOYMENT INSURANCE	2,336	0	3,650	2,500	(1,150)	-31.51%
51690	MEDICARE	12,961	12,011	13,932	14,000	68	0.49%
51695	CITY EPO MEDICAL PLAN	109,929	101,321	123,104	107,668	(15,436)	-12.54%
51696	ADVANTAGE HD MED PLAN	158	6,490	7,850	14,039	6,189	78.84%
51697	HRA BENEFIT TO ADV MED PLAN	21	1,275	1,000	1,576	576	57.60%
51699	BENEFITS REIMBURSEMENT	0	(538)	0	0	0	0.00%
Total Salaries and Benefits		1,240,552	1,145,066	1,465,702	1,366,260	(99,442)	-6.78%
52105	MISCELLANEOUS OPERATING	7	0	0	0	0	0.00%
52110	OFFICE SUPPLIES	2,966	2,682	3,000	3,000	0	0.00%
52111	PAPER SUPPLIES	94	53	0	0	0	0.00%
52115	MEDICAL SUPPLIES	1,764	1,522	1,800	1,800	0	0.00%
52120	COMPUTER SOFTWARE	6,581	17,566	14,000	0	(14,000)	-100.00%
52122	CELL PHONES EQUIP AND SUPPLIES	97	105	100	100	0	0.00%
52125	GENERAL SUPPLIES	3,800	3,227	4,400	3,500	(900)	-20.45%
52126	ELECTRICAL SUPPLIES	607	4,415	1,400	0	(1,400)	-100.00%
52127	CONSTRUCTION SUPPLIES	3,331	4,793	2,500	9,500	7,000	280.00%
52128	PLUMBING SUPPLIES	200	1,629	2,500	0	(2,500)	-100.00%
52129	HVAC-HEAT VENTILATN AIR SUPPLI	3,979	4,457	3,500	0	(3,500)	-100.00%
52135	POSTAGE	430	509	400	400	0	0.00%
52140	WEARING APPAREL	9,669	4,627	3,000	3,000	0	0.00%
52145	PAINT AND CHEMICAL	642	214	4,000	4,000	0	0.00%
52155	AUTOMOTIVE	4,058	6,363	4,000	4,500	500	12.50%
52165	LICENSES AND TAGS	1,359	323	1,500	1,500	0	0.00%
52175	SIGNS	1,257	1,688	10,000	5,000	(5,000)	-50.00%
52190	JANITORIAL SUPPLIES	2,029	1,618	2,500	2,200	(300)	-12.00%
52215	MAINT GROUNDS	287	759	300	250	(50)	-16.67%
52220	MAINT OFFICE MACHINES	219	0	200	200	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	837	6,115	2,200	2,200	0	0.00%
52240	MAINT NONFLEET VEHICLES EQP	202,128	152,751	180,000	200,000	20,000	11.11%
52250	MAINT RADIOS ALLOCATION	17,380	18,497	18,200	18,200	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	21,143	64,397	59,182	60,000	818	1.38%
52280	MAINT ROADS AND BRIDGES	79,403	158,619	286,996	350,000	63,004	21.95%
52305	MAINT SOFTWARE	0	0	2,000	2,000	0	0.00%
52403	PIKES PEAK MARKETING	25,542	26,803	55,000	40,000	(15,000)	-27.27%
52405	ADVERTISING SERVICES	15	33	0	0	0	0.00%
52410	BUILDING SECURITY SERVICES	3,037	11,385	3,500	3,500	0	0.00%
52425	ENVIRONMENTAL SERVICES	2,618	9,058	15,000	10,000	(5,000)	-33.33%
52435	GARBAGE REMOVAL SERVICES	4,283	5,061	5,500	5,500	0	0.00%
52450	LAUNDRY AND CLEANING SERVICES	5,675	4,329	6,100	5,500	(600)	-9.84%
52460	MEDICAL SERVICE	0	0	340	340	0	0.00%
52465	MISCELLANEOUS SERVICES	160	118	150	150	0	0.00%
52565	PEST CONTROL	300	1,015	450	450	0	0.00%
52568	BANK AND INVESTMENT FEES	0	6,129	8,065	7,500	(565)	-7.01%
52570	REIMBURSABLE SERVICES	131,126	134,003	225,000	225,000	0	0.00%
52573	CREDIT CARD FEES	17,269	16,919	18,000	18,000	0	0.00%
52575	SERVICES	10,614	19,650	25,000	20,000	(5,000)	-20.00%
52578	INTERPRETING SERVICES	0	0	10,000	9,798	(202)	-2.02%

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460 PIKES PEAK AMERICAS MTN
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Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
52579	INSPECTIONS	1,290	1,408	15,000	5,000	(10,000)	-66.67%
52590	TEMPORARY EMPLOYMENT	4,731	4,375	4,000	0	(4,000)	-100.00%
52605	CAR MILEAGE	0	0	50	50	0	0.00%
52615	DUES AND MEMBERSHIP	661	688	0	0	0	0.00%
52625	MEETING EXPENSES IN TOWN	297	702	500	600	100	20.00%
52630	TRAINING	3,037	1,754	2,500	2,500	0	0.00%
52645	SUBSCRIPTIONS	149	0	0	0	0	0.00%
52655	TRAVEL OUT OF TOWN	211	0	500	500	0	0.00%
52705	COMMUNICATIONS	18,864	17,751	0	0	0	0.00%
52735	TELEPHONE LONG DIST CALLS	2,338	244	1,000	500	(500)	-50.00%
52736	CELL PHONE AIRTIME	233	109	400	200	(200)	-50.00%
52738	CELL PHONE BASE CHARGES	941	1,031	1,000	1,000	0	0.00%
52740	GENERAL INSURANCE-CITY	8,642	12,543	9,000	9,000	0	0.00%
52746	UTILITIES ELECTRIC	11,722	11,768	12,000	12,000	0	0.00%
52747	UTILITIES GAS	31,790	25,796	32,000	32,000	0	0.00%
52748	UTILITIES SEWER	0	921	0	0	0	0.00%
52749	UTILITIES WATER	2,560	3,843	2,400	3,000	600	25.00%
52765	LEASE PURCHASE PAYMENTS	176,794	232,900	265,000	215,623	(49,377)	-18.63%
52775	MINOR EQUIPMENT	11,358	4,994	14,000	10,000	(4,000)	-28.57%
52776	PRINTER CONSOLIDATION COST	0	2,288	4,800	4,800	0	0.00%
52785	RADIO REPLACEMENT	1,815	4,585	7,500	10,000	2,500	33.33%
52795	RENTAL OF EQUIPMENT	2,110	2,679	0	23,000	23,000	0.00%
52805	ADMIN PRORATED CHARGES	78,432	100,488	108,552	120,000	11,448	10.55%
52874	OFFICE SERVICES PRINTING	1,674	8,233	10,000	10,000	0	0.00%
52875	OFFICE SERVICES RECORDS	115	4,596	150	150	0	0.00%
52880	PURCHASES FOR RESALE	1,751	1,239	10,000	2,500	(7,500)	-75.00%
52881	PURCH FOR RESALE FUEL	114,074	55,720	212,500	180,000	(32,500)	-15.29%
52882	PURCH FOR RESALE COMMERCIAL	2,700	936	2,000	2,000	0	0.00%
52883	PURCH FOR RESALE NON STCK PART	41,881	32,936	34,000	34,000	0	0.00%
52884	PURCH FOR RESALE STOCK PARTS	134	196	0	0	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	900	900	0	0	0	0.00%
65075	INTEREST	26,148	23,907	21,575	19,148	(2,427)	-11.25%
65185	PRINCIPAL	55,489	57,731	60,064	62,490	2,426	4.04%
Total Operating Expenses		1,167,747	1,308,693	1,810,274	1,777,149	(33,125)	-1.83%
53020	COMPUTERS NETWORKS	9,427	6,705	5,138	1,405	(3,733)	-72.65%
53030	FURNITURE AND FIXTURES	0	5,399	1,200	500	(700)	-58.33%
53070	VEHICLES REPLACEMENT	93,200	9,500	0	50,000	50,000	0.00%
53080	VEHICLES ADDITIONS	0	171,410	0	0	0	0.00%
Total Capital Outlay		102,627	193,014	6,338	51,905	45,567	718.95%
Total Expenses		2,510,926	2,646,773	3,282,314	3,195,314	(87,000)	-2.65%
	CIP - Restricted	1,832,875	1,662,621	400,000	1,200,000	800,000	200.00%
Total Fund		4,343,801	4,309,394	3,682,314	4,395,314	713,000	19.36%

Totals may differ from narrative due to rounding.