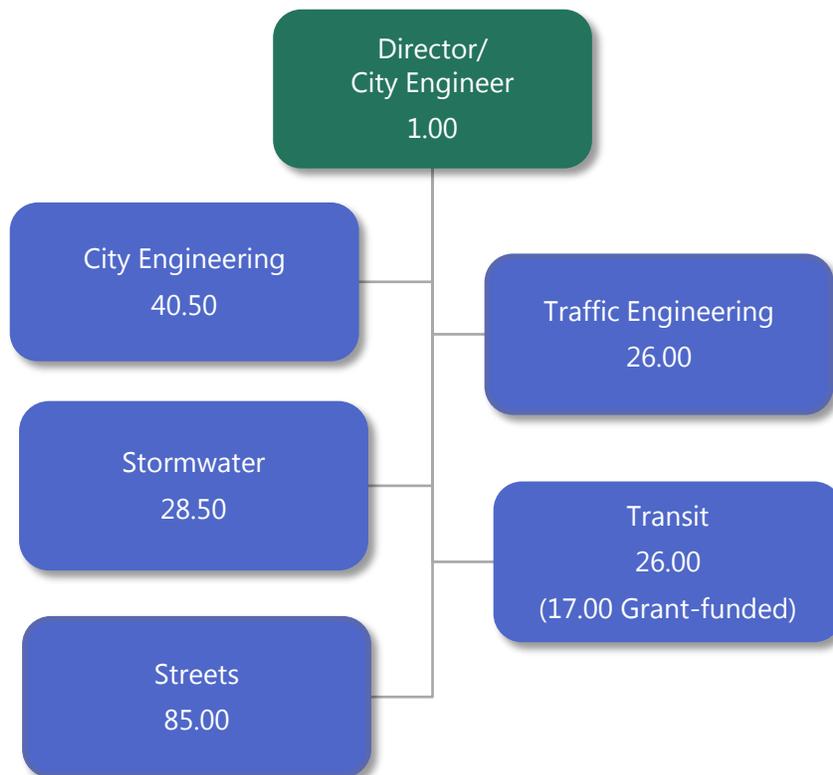


Public Works

Travis Easton, Director/City Engineer | (719) 385-5457 | teaston@springsgov.com



All Funds Summary

Division	General Fund	Other Funds	Total Budget
City Engineering	\$4,943,122	\$29,679,600	\$34,622,722
Stormwater	12,778,118	10,204,260	22,982,378
Streets	9,177,481	16,475,456	25,652,937
Traffic Engineering	3,279,779	8,610,736	11,890,515
Transit	5,140,598	23,411,243	28,551,841
Total	\$35,319,098	\$88,381,295	\$123,700,393
Total Positions	190.00	17.00	207.00

Public Works

All Funds History

Use of Funds	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
General Fund	\$23,347,651	\$22,286,035	\$22,286,035	\$22,671,649	\$385,614
CIP - General Fund	14,772,201	7,739,134	11,739,134	12,647,449	908,315
Grants Fund	6,891,976	10,097,894	10,097,894	18,055,239	7,957,345
CIP - Grants Fund ¹	25,405,256	27,907,682	27,907,682	5,036,908	(22,870,774)
PPRTA - Capital	23,283,218	26,364,663	27,866,934	31,479,350	3,612,416
PPRTA - Maintenance ²	19,848,217	19,360,776	28,193,733	21,063,456	(7,130,277)
PPRTA - Transit Operating ³	10,279,631	11,377,415	12,579,536	12,746,342	166,806
Total	\$123,828,150	\$125,133,599	\$140,670,948	\$123,700,393	(\$16,970,555)
Total Positions	207.50	207.00	205.50	207.00	1.50

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015. 2015 Amended PPRTA Transit Operating Budget as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

¹ For 2014-2015, an exceptionally high amount of federal and state post-disaster grant funds for NRCS/EWP, HMGP, and CDBG-DR programs was available for eligible projects related to the 2013 flooding. For 2016, these disaster grant programs are not available—returning the grant funding opportunities to a more historical level.

² Following PPRTA's budgeting practices, the 2015 Amended Budget includes 2014 unspent carryover, 2014 revenue carryover, and additional 2015 revenue. The 2016 Budget (and 2015 Original Budget) do not include carryover, so the 2016 Budget is approximately \$1.7 million more than the original 2015 Original Budget.

³ PPRTA Transit Operating funds include tax and fare revenues; it does not reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section on pg. 30-20.

City Engineering

Travis Easton, Public Works Director/City Engineer | (719) 385-5457 | teaston@springsgov.com

2016 Goals

Goal	Measurable Outcome
Ensure consistency and standardization of best practices on capital project delivery to minimize opportunity for litigation, cost overruns and delayed projects.	Provide cross-divisional support for CIP projects and disseminate the best practices developed in 2015 by City Engineering to the Transit and Traffic Divisions by Q2. Prepare project work plan manuals for the applicable staff managing projects within those two divisions and disseminate by Q3.
Increase lifespan of roadway infrastructure by minimizing advanced pavement degradation by achieving compliance with City criteria for roadway excavations.	Process geotechnical compaction tests from a two-year backlog to within one month of receipt by Q3. Using asset management audit software, track and verify street excavation warranties by Q4.
Improve the management of citywide assets.	Increase availability of management tools to Parks, Facilities, and Finance by end of Q3. Identify benefits to Streets, Engineering, Traffic, Pikes Peak Highway and Forestry and present business plan showing ROI to them by end of Q3.
Effectively handle the management of flood mitigation risks associated with the two declared Presidential Disasters (Waldo Canyon Fire and 2013 Flooding).	Coordinate with Grants Manager and OEM to apply for at least 4 applicable grants, obtaining at least 2 grants by end of Q4. Successful design and commencement of construction projects funded by the National Conservation Service (NRCS) by year end.
Improve Customer Service by collaborating with Planning, Utilities, and RBD to develop processes and procedures that focus on customer efficiencies, including improvements in records management and electronic review of plans.	Complete procedures for handling Development Review & Planning documents by Q4. Develop a plan to retrieve, review and electronically store/dispose of documents in cold storage by Q4. By Q4, 75% of all reviews will be done electronically to make submittals by applicants easier and a lot more efficient.

All Funds Summary

	2014 Actual	2015	* 2015	2016 Budget	2016 Budget - * 2015 Amended Budget
		Original Budget	Amended Budget		
Use of Funds					
General Fund	\$3,783,350	\$4,218,642	\$4,413,527	\$3,878,557	(\$534,970)
CIP - General Fund	3,366,499	2,721,648	2,721,648	1,064,565	(1,657,083)
PPRTA - Capital	21,951,502	19,229,710	21,112,710	24,471,350	3,358,640
PPRTA - Maintenance	2,851,169	1,686,416	3,053,730	3,500,000	446,270
CIP - Grants	8,814,348	3,356,519	3,356,519	1,708,250	(1,648,269)
All Funds Total	\$40,766,868	\$31,212,935	\$34,658,134	\$34,622,722	(\$35,412)
Positions					
General Fund	43.00	43.00	43.00	41.50	(1.50)
Total	43.00	43.00	43.00	41.50	(1.50)

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

Significant Changes vs. 2015

- Net decrease of \$535,000 in operating for removal of 2015 one-time funding and reorganization with Traffic Engineering
- Decrease of nearly \$1.7 million for General Fund CIP projects and a decrease of \$1.6 million in CIP grants

City Engineering

City Engineering provides civil engineering services for the City including engineering, building and managing the City's transportation and stormwater infrastructure; coordinating with private development activities as they affect the public infrastructure; and regulating construction work in public rights-of-way. The Division's primary focus is to provide professional services and to construct and maintain quality infrastructure while providing safer, more efficient transportation systems, and environmentally sound stormwater systems. City Engineering is responsible for the following:

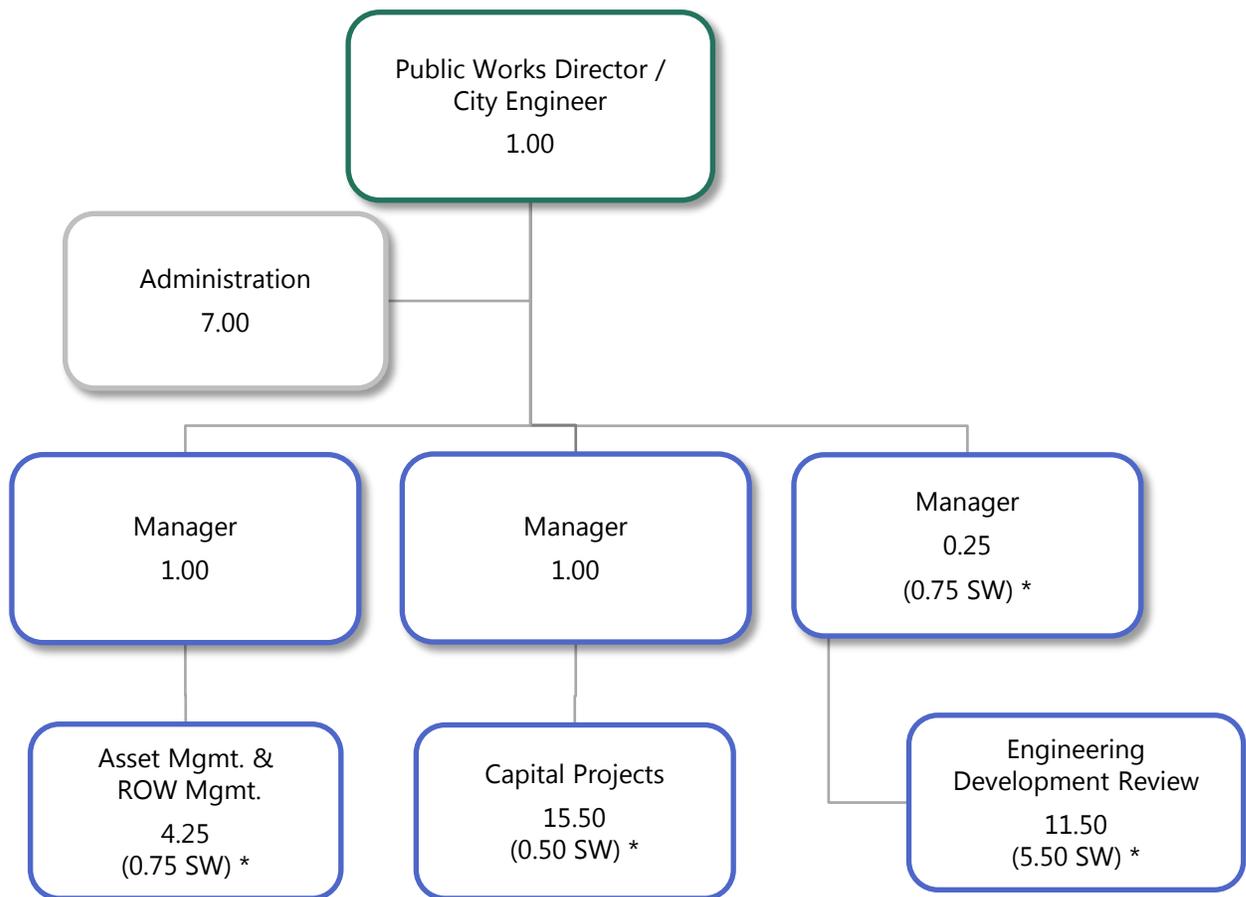
Capital Improvement Program (CIP), Asset Management, and Right-of-way Management

- Develops solutions to transportation and storm water drainage needs
- Delivers capital projects in the most efficient and cost effective manner possible
- Ensures that new development, new and retrofit concrete, street excavations, and capital project work in the public right-of-way is constructed to Engineering standards
- Issues permits for and inspects work performed in the City right-of-way
- Reviews traffic control plans for permitted work and capital project work to help ensure safety in the public right-of-way
- Maintains condition inventory of infrastructure assets including bridges, storm pipes and channels, roadway pavements, traffic signals, signs, pavement markings, curb and gutter, sidewalk, pedestrian ramps, trails, and more
- Analyzes and monitors the conditions, costs, and life cycle of the City's infrastructure assets to equip decision makers with information for maintaining safe and operational public infrastructure

Engineering Development Review

- Provides timely engineering evaluation of subdivision plans, construction drawings and related documents
- Uses long-range plans in conjunction with updated traffic impact studies to establish traffic requirements for new development
- Provides financial assurance management for all general City operations
- Works with stakeholder groups to update the Subdivision Policy Manual, Pavement Design Criteria Manual, and the Traffic Criteria Manual

City Engineering Functions	2013 Actual	2014 Actual	2015 Original Budget	2016 Budget
Public Works Administration	\$0	\$0	\$0	\$690,335
Engineering Development Review	1,829,530	1,167,909	1,216,122	1,119,728
Asset Management	1,207,211	1,056,923	1,216,703	574,659
ROW and Capital Project Management	1,861,599	1,558,518	1,785,817	1,493,835
Total City Engineering Functions	\$4,898,340	\$3,783,350	\$4,218,642	\$3,878,557



* Staff time dedicated to Stormwater (SW) activities equates to 11.50 FTE as shown in the Stormwater narrative

In 2015, the City Engineering General Fund budget was split into City Engineering and Stormwater to show total spending on stormwater activities.

The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Budget for each fund including General Fund, PPRTA, and CIP.

	2013	2014	2015	* 2015	2016	2016 Budget -
	Actual	Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget
Use of Funds						
Salary/Benefits/Pensions	\$4,282,280	\$3,542,475	\$3,887,645	\$4,054,150	\$3,558,341	(\$495,809)
Operating	862,459	240,875	330,997	359,377	280,216	(79,161)
Capital Outlay	0	0	0	0	40,000	40,000
Total	\$5,144,739	\$3,783,350	\$4,218,642	\$4,413,527	\$3,878,557	(\$534,970)
Revenue	\$3,273,982	\$2,901,419	\$2,994,665	\$2,994,665	\$2,903,173	(\$91,492)
	2014	2015	* 2015	2016	2016 Budget -	
Position Title	Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget	
Administrative Technician	1.00	1.00	1.00	1.00	0.00	
Analyst I-Finance & Grants	1.00	1.00	1.00	1.00	0.00	
Analyst II-Benefits & Financial	0.00	0.00	1.00	1.00	0.00	
Asset Manager	1.00	0.00	0.00	0.00	0.00	
Asset Management Supervisor	1.00	1.00	1.00	1.00	0.00	
Capital Program Manager	1.00	0.00	0.00	0.00	0.00	
City Engineering Inspector Supervisor	1.00	0.00	0.00	0.00	0.00	
City Engineering Standards Administrator	1.00	0.00	0.00	0.00	0.00	
Civil Engineer I/II/III	4.00	8.00	8.00	6.75	(1.25)	
Construction Manager	0.00	1.00	1.00	1.00	0.00	
EDR/Stormwater Manager	0.25	0.25	0.25	0.25	0.00	
Engineering Inspector I	0.00	0.00	0.00	0.00	0.00	
Engineering Inspector II	4.00	4.50	4.50	4.50	0.00	
Engineering Inspector III Lead	2.00	2.00	2.00	2.00	0.00	
Engineering Manager	0.00	2.00	3.00	2.75	(0.25)	
Engineering Specialist	1.00	2.25	1.25	1.25	0.00	
Engineering Technician I/II	6.75	6.50	6.50	6.50	0.00	
Licensed Surveyor	1.00	1.00	1.00	1.00	0.00	
Office Specialist / Senior Office Specialist	3.00	2.00	4.00	4.00	0.00	
Principal Analyst	1.00	0.00	0.00	0.00	0.00	
Public Works Director/City Engineer	1.00	1.00	1.00	1.00	0.00	
Real Estate Specialist II	0.00	0.00	0.50	0.50	0.00	
Senior Analyst-BDG,BRM,FIN,GRT	0.00	1.00	1.00	1.00	0.00	
Senior Civil Engineer	5.00	2.00	1.00	1.00	0.00	
Senior Engineering Inspector	2.00	1.50	1.50	1.50	0.00	
Senior Licensed Surveyor	0.00	1.00	0.50	0.50	0.00	
Senior Traffic Engineer	1.00	0.00	1.00	1.00	0.00	
Stormwater Specialist	1.00	0.00	0.00	0.00	0.00	
Traffic Technician II	3.00	3.00	1.00	1.00	0.00	
Transportation Manager	0.00	1.00	0.00	0.00	0.00	
Total Positions	43.00	43.00	43.00	41.50	(1.50)	

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Net increase in Salaries/Benefits/Pensions due to reorganization between City Engineering and Traffic Engineering	\$194,885
	Total During 2015	\$194,885
	For 2016	2015 Budget - * 2016 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	(\$237,062)
	Net increase for medical and dental plan changes	21,295
	Decrease due to transfer of 1.50 FTE positions to Stormwater	(151,450)
	Decrease due to reorganization between City Engineering and Traffic Engineering	(161,112)
	Net increase due to redistribution between Salaries/Benefits/Pensions and Operating for projected overtime, temporary employment cost and other operating needs	32,520
	Total Salaries/Benefits/Pensions	(\$495,809)
	Operating	
	Net decrease due to redistribution between Salaries/Benefits/Pensions and Operating for projected overtime, temporary employment cost and other operating needs	(\$32,520)
	Transfer of Operating from Stormwater for Assessments of Dangerous Structures	25,000
	Transfer of Operating from Stormwater for temporary employment at Regional Development Center	25,496
	Net increase due to transfer of operating from Traffic Engineering	2,391
Decrease due removal of to one-time funding for Cartegraph software upgrade	(99,528)	
Total Operating	(\$79,161)	
Capital Outlay		
Transfer of Operating from Stormwater for right-of-way permit software	\$40,000	
Total Capital Outlay	\$40,000	
Total For 2016	(\$534,970)	

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Eliminate 1.00 FTE position (Transportation Manager)	(1.00)
	Net increase of 1.00 FTE due to reorganization between City Engineering and Traffic Engineering	1.00
	Total During 2015	0.00
	For 2016	2015 Budget - * 2016 Amended Budget
	Decrease of 1.50 FTE positions transferred to Stormwater	(1.50)
	Total For 2016	(1.50)

* 2015 Amended Budget as of 8/31/2015

PPRTA	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Capital †	\$12,694,986	\$21,951,502	\$19,229,710	\$21,112,710	\$24,471,350	\$3,358,640
	Maintenance	2,699,730	2,851,169	1,686,416	3,053,730	3,500,000	446,270
	Total	\$15,394,716	\$24,802,671	\$20,916,126	\$24,166,440	\$27,971,350	\$3,804,910
2016 PPRTA Maintenance Projects							
PPRTA Bridge Repair and Maintenance						\$3,500,000	
† PPRTA capital projects are listed in the CIP table below.							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

2016 CIP Program	Project	General Fund	Grant	PPRTA	Total 2016 Allocation	
	Arterial Reimbursements	150,000			150,000	
	Centennial St.-Garden of the Gods to Fillmore Pavement Reconstruction			4,032,000	4,032,000	
	Chestnut Street Bridge over South Douglas Creek			1,700,000		
	Dublin Rd.: Imps: Bridle Pass Way to Powers Blvd.			300,000	300,000	
	Emergency Bridge Fund			687,000	687,000	
	Enchanted Circle over Sand Creek Tributary Bridge Replacement			300,000	300,000	
	Las Vegas St/Royer UPRR Crossing Relocation			3,100,000	3,100,000	
	Pedestrian Improvement-Citywide			727,370	727,370	
	Pedestrian Improvement-School and Neighborhood			412,000	412,000	
	Pikes Peak Ave. : Colorado to Printers Pkwy. Pavement Reconstruction			7,276,300	7,276,300	
	Pikes Peak Corridor Imps-Nevada to Colorado	500,000			500,000	
	Platte Ave. Bridge Replacement (TIP)	349,565	1,398,250	203,680	1,951,495	
	Shook's Run Bridge Corridor Study			700,000	700,000	
	Tejon / Cheyenne Blvd Roundabout (2015 project call)	65,000	310,000		375,000	
	W. Colorado Avenue Reconstruction-31st Street to U.S. Hwy. 24			2,533,000	2,533,000	
	Woodmen Road Imps: Union Continuous Flow Intersection			2,500,000	2,500,000	
	Total 2016 CIP	\$1,064,565	\$1,708,250	\$24,471,350	\$25,544,165	
	For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1					

001 GENERAL FUND
City Engineering

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	3,262,647	2,688,033	2,987,331	2,703,326	(284,005)	-9.51%
51210	OVERTIME	9,456	13,351	15,500	13,500	(2,000)	-12.90%
51220	SEASONAL TEMPORARY	30,714	20,892	0	0	0	0.00%
51230	SHIFT DIFFERENTIAL	0	34	0	0	0	0.00%
51235	STANDBY	0	826	0	0	0	0.00%
51240	RETIREMENT TERMINATION SICK	7,101	0	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	32,116	28,377	0	0	0	0.00%
51260	VACATION BUY PAY OUT	953	5,498	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(8,013)	(14,527)	0	0	0	0.00%
51610	PERA	437,318	363,082	406,879	369,395	(37,484)	-9.21%
51612	RETIREMENT HEALTH SAVINGS	0	10,882	0	0	0	0.00%
51615	WORKERS COMPENSATION	23,827	20,359	20,177	19,824	(353)	-1.75%
51620	EQUITABLE LIFE INSURANCE	8,973	7,473	10,918	9,837	(1,081)	-9.90%
51640	DENTAL INSURANCE	18,662	14,991	15,453	16,042	589	3.81%
51655	RETIRED EMP MEDICAL INS	0	91	0	0	0	0.00%
51670	PARKING FOR EMPLOYEES	15,500	13,120	6,240	6,480	240	3.85%
51690	MEDICARE	44,690	37,666	41,500	39,097	(2,403)	-5.79%
51695	CITY EPO MEDICAL PLAN	347,704	119,858	383,647	51,874	(331,773)	-86.48%
51696	ADVANTAGE HD MED PLAN	45,675	197,685	0	306,716	306,716	0.00%
51697	HRA BENEFIT FOR ADV MED PLAN	4,956	14,784	0	22,250	22,250	0.00%
Total Salaries and Benefits		4,282,279	3,542,475	3,887,645	3,558,341	(329,304)	-8.47%
52105	MISCELLANEOUS OPERATING	(112)	0	0	0	0	0.00%
52110	OFFICE SUPPLIES	5,519	5,377	6,150	6,009	(141)	-2.29%
52111	PAPER SUPPLIES	1,157	1,004	1,500	1,650	150	10.00%
52115	MEDICAL SUPPLIES	559	1,072	800	800	0	0.00%
52120	COMPUTER SOFTWARE	45,935	18,766	104,028	2,200	(101,828)	-97.89%
52122	CELL PHONES EQUIP AND SUPPLIES	576	1,654	900	800	(100)	-11.11%
52125	GENERAL SUPPLIES	1,536	2,588	3,325	3,050	(275)	-8.27%
52127	CONSTRUCTION SUPPLIES	2,108	0	0	0	0	0.00%
52135	POSTAGE	5,020	4,596	1,660	5,025	3,365	202.71%
52140	WEARING APPAREL	6,122	2,569	2,820	2,515	(305)	-10.82%
52145	PAINT AND CHEMICAL	247	146	0	0	0	0.00%
52165	LICENSES AND TAGS	0	125	0	0	0	0.00%
52190	JANITORIAL SUPPLIES	0	140	0	0	0	0.00%
52191	STORMWATER QUALITY	342,029	132	0	0	0	0.00%
52192	STORMWATER PERMIT	10,580	0	0	0	0	0.00%
52220	MAINT OFFICE MACHINES	161	0	0	0	0	0.00%
52225	MAINT COMPUTER SOFTWARE	8,116	0	4,000	6,200	2,200	55.00%
52235	MAINT MACHINERY AND APPARATUS	0	0	1,900	600	(1,300)	-68.42%
52265	MAINT BUILDINGS AND STRUCTURE	3,845	2,540	0	0	0	0.00%
52305	MAINT SOFTWARE	0	0	10,635	0	(10,635)	-100.00%
52415	CONTRACTS AND SPEC PROJECTS	121,828	7	0	25,000	25,000	0.00%
52423	TELECOMMUNICATION SERVICES	72	42	0	0	0	0.00%
52426	MUN FAC RUNOFF CONTROL	133,673	0	0	0	0	0.00%
52431	CONSULTING SERVICES	200	5,419	5,000	5,250	250	5.00%
52560	PARKING SERVICES	0	1,700	12,600	7,540	(5,060)	-40.16%
52573	CREDIT CARD FEES	56,238	44,874	48,000	45,000	(3,000)	-6.25%
52575	SERVICES	2,469	1,194	2,700	1,560	(1,140)	-42.22%
52590	TEMPORARY EMPLOYMENT	215	50,669	38,400	71,209	32,809	85.44%
52607	CELL PHONE ALLOWANCE	6,911	6,278	7,920	7,410	(510)	-6.44%
52610	PROFESSIONAL LICENSES	434	0	755	100	(655)	-86.75%
52615	DUES AND MEMBERSHIP	2,255	1,891	3,055	1,857	(1,198)	-39.21%
52625	MEETING EXPENSES IN TOWN	1,299	630	1,450	1,500	50	3.45%
52630	TRAINING	14,763	11,392	18,000	17,000	(1,000)	-5.56%
52635	EMPLOYEE EDUCATIONL ASSISTANCE	0	392	0	0	0	0.00%
52645	SUBSCRIPTIONS	223	144	200	100	(100)	-50.00%
52655	TRAVEL OUT OF TOWN	11,643	6,561	5,920	8,256	2,336	39.46%
52706	WIRELESS COMMUNICATION	6,457	8,610	3,840	9,820	5,980	155.73%
52735	TELEPHONE LONG DIST CALLS	764	747	750	0	(750)	-100.00%
52736	CELL PHONE AIRTIME	3	35	0	60	60	0.00%
52738	CELL PHONE BASE CHARGES	9,668	7,703	6,812	10,119	3,307	48.55%
52775	MINOR EQUIPMENT	17,287	16,796	8,500	5,500	(3,000)	-35.29%

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to 2016 Budget \$ Change	2015 Budget to 2016 Budget % Change
52776	PRINTER CONSOLIDATION COST	14,562	14,265	9,540	14,286	4,746	49.75%
52795	RENTAL OF EQUIPMENT	8,640	8,640	8,640	8,640	0	0.00%
52874	OFFICE SERVICES PRINTING	839	1,383	1,160	1,710	550	47.41%
52875	OFFICE SERVICES RECORDS	3,958	3,693	3,850	3,950	100	2.60%
60145	SUBDIVISION RECORDING FEES	5,067	3,716	3,187	3,800	613	19.23%
65014	COLLECTIONS AGENCY FEE	1,593	0	0	0	0	0.00%
65160	RECRUITMENT	5,715	1,758	0	0	0	0.00%
65275	COST OF COLLECTION	2,285	1,627	3,000	1,700	(1,300)	-43.33%
Total Operating Expenses		5,144,738	240,875	330,997	280,216	(50,781)	-15.34%
53020	COMPUTERS NETWORKS	0	0	0	40,000	40,000	0.00%
Total Capital Outlay		0	0	0	40,000	40,000	0.00%
Total Expenses		5,144,738	3,783,350	4,218,642	3,878,557	(340,085)	-8.06%
40113	MISCELLANEOUS	0	479	0	0	0	0.00%
40145	SUBDIVISION RECORDING FEES	7,061	7,091	0	7,100	7,100	0.00%
42310	COMMERCIAL FEES	13,541	768	0	0	0	0.00%
43356	DEVELOPMENT REVIEW FEES	415,454	472,796	327,779	403,084	75,305	22.97%
44016	BRIDGE DAMAGE SETTLEMENTS	7,870	0	0	0	0	0.00%
44020	MISCELLANEOUS GENERAL	0	750	0	0	0	0.00%
45282	DANGEROUS BUILDINGS	30,697	(30,697)	0	0	0	0.00%
45692	CONCRETE PERMITS	135,724	133,323	113,254	124,579	11,325	10.00%
45695	EXCAVATION PERMITS	476,592	455,282	442,173	452,173	10,000	2.26%
45697	INSPECTION OVERTIME	818	1,819	0	0	0	0.00%
45699	DEVELOPMENT INSPECTION FEE	243,907	211,185	157,545	225,289	67,744	43.00%
45700	SIDEWALK SNOW REMOVAL	134	207	0	0	0	0.00%
45712	MAPS BOOKS CODES ETC	0	10	0	0	0	0.00%
45802	TRAFFIC CONTROL PERMIT	451,295	479,706	440,433	449,837	9,404	2.14%
45806	PAVEMENT DEGRADATION FEE	1,400,149	1,152,487	1,441,481	1,166,111	(275,370)	-19.10%
46025	INTEREST	711	43	0	0	0	0.00%
46171	REIMBURSEMENT FROM GRANTS	90,029	16,170	72,000	75,000	3,000	4.17%
Total Revenue		3,273,982	2,901,419	2,994,665	2,903,173	(91,492)	-3.06%

Totals may differ from narrative due to rounding.

Stormwater

Tim Mitros, Stormwater Manager | (719) 385-5061 | tmitros@springsgov.com

2016 Goals

Goal	Measurable Outcome
Create a robust Water Quality and Stormwater Runoff program. This will achieve 100% compliance on the monitoring and annual reporting requirements of the City's MS4 Permit.	Submit all required deliverables of the MS4 Permit for the monitoring and annual reporting requirements to CDPHE prior to applicable deadlines.
Develop a comprehensive strategy to address current and future Stormwater needs.	Develop a comprehensive list in Cartegraph by Q4 of the City's stormwater needs. The projects will be mapped, prioritized, and ranked.

All Funds Summary

	2014 Actual	2015	* 2015	2016 Budget	2016 Budget -
		Original Budget	Amended Budget		* 2015 Amended Budget
Use of Funds					
General Fund	\$2,523,787	\$3,052,362	\$3,052,362	\$3,247,036	\$194,674
CIP - General Fund	8,828,987	2,444,719	6,444,719	9,531,082	3,086,363
CIP - Grants/Other	9,037,110	18,100,894	18,100,894	0	(18,100,894)
Grants Fund †	0	0	0	10,204,260	10,204,260
All Funds Total	\$20,389,884	\$23,597,975	\$27,597,975	\$22,982,378	(\$4,615,597)
Anticipated Carryover		\$13,759,000	\$13,759,000	\$2,774,237	(\$10,984,763)
Total Anticipated Spending		\$37,356,975	\$41,356,975	\$25,756,615	(\$15,600,360)
Positions					
General Fund	25.00	25.00	25.00	28.50	3.50
Total	25.00	25.00	25.00	28.50	3.50

* 2015 Amended Budget as of 8/31/2015

† For 2016, the Grants Fund includes the stormwater projects that were submitted for grant funding by the FEMA PA program (FEMA DR-4229) for the May-July 2015 storms and is shown here for stormwater project tracking purposes; however, the full FEMA DR-4229 grant is accounted for in the Office of Emergency Management narrative on page 13-1 and additional information on this disaster grant is included in the Grants Overview starting on page 2-31.

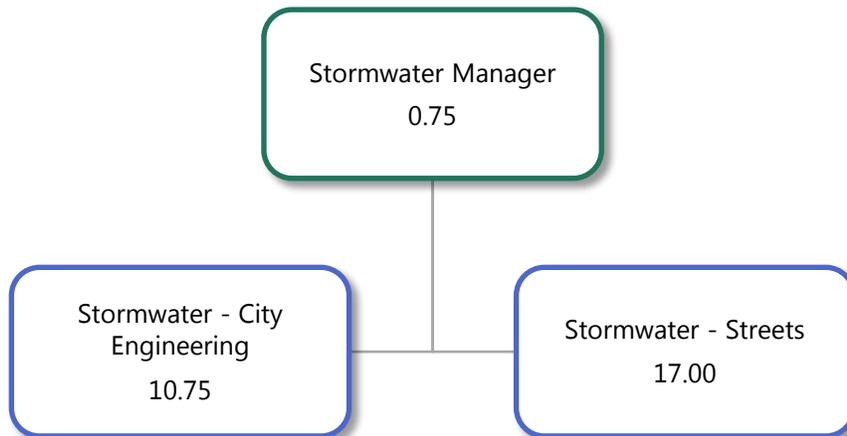
Significant Changes vs. 2015

- Net increase of \$200,000 in General Fund due to the net transfer of 3.50 FTE positions from Streets and City Engineering
- Increase of nearly \$3.1 million in General Fund-CIP for increase in funding for stormwater projects
- Decrease of \$18.1 million in Grants-CIP due to fewer grant opportunities
- Increase of \$10.2 million in the Grants Fund for expected FEMA DR-4229 disaster grant fund awards for the May-July 2015 storms

Stormwater

The Division's primary focus is to manage an environmentally sound stormwater system. This includes the management of the City's Municipal Stormwater Discharge Permit (MS4) and drainage basin concerns. The stormwater permit addresses stormwater quality with an emphasis on controlling and limiting pollutants to the City's drainage system through maintenance and Best Management Practices.

- Administers the City's Municipal Separate Storm Sewer System (MS4) Permit to ensure compliance with federal and state stormwater regulations including education, pollution prevention, inspections, and construction controls.
- Evaluates, designs, and implements drainage improvements to address street flooding, drainage way repairs and failing infrastructure.
- Maintenance of the City stormwater drainage is coordinated with the City's Streets Division including cleaning of inlets, detention ponds, and pipes and removal of debris from inlets, culverts, and channels. In addition, crews repair and stabilize stream banks.
- Manages stormwater capital construction projects.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Budget for each fund including General Fund, Grants Fund, and CIP.

	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
Operating		617,088	1,025,966	1,025,966	898,625	(127,341)	
Capital Outlay		0	0	0	0	0	
Total		**	\$2,523,787	\$3,052,362	\$3,052,362	\$3,247,036	\$194,674
General Fund							
	Position Title	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget	
	Civil Engineer I/II/III	1.00	0.00	0.00	1.25	1.25	
	Engineering Development Review/Stormwater Manager	0.75	0.75	0.75	0.75	0.00	
	Engineering Inspector I/II	3.00	2.50	2.50	2.00	(0.50)	
	Engineering Programs Manager	1.00	0.00	0.00	0.00	0.00	
	Engineering Manager	0.00	1.00	1.00	1.25	0.25	
	Engineering Specialist	1.00	0.75	0.75	0.75	0.00	
	Engineering Technician I/II	1.25	0.50	0.50	0.50	0.00	
	Equipment Operator I	1.00	1.00	1.00	1.00	0.00	
	Equipment Operator II	2.00	3.00	3.00	5.00	2.00	
	Equipment Operator III	0.00	0.00	0.00	0.00	0.00	
	Lead Engineering Inspector	2.00	2.00	2.00	2.00	0.00	
	Real Estate Specialist II	0.00	0.00	0.00	0.50	0.50	
	Senior Civil Engineer	0.00	1.00	1.00	1.00	0.00	
	Senior Engineering Inspector	0.00	0.50	0.50	0.50	0.00	
	Senior Equipment Operator	0.00	7.00	7.00	5.00	(2.00)	
	Skilled Maintenance Supervisor	0.00	0.00	0.00	0.00	0.00	
	Skilled Maintenance Technician II	1.00	0.00	0.00	0.00	0.00	
	Stormwater Specialist	0.00	1.00	1.00	1.00	0.00	
	Streets District Crew Leader	10.00	3.00	3.00	3.00	0.00	
	Streets District Supervisor	1.00	1.00	1.00	1.00	0.00	
	Streets Program Supervisor	0.00	0.00	0.00	1.00	1.00	
	Streets Repair Inspector	0.00	0.00	0.00	1.00	1.00	
	Total Positions	25.00	25.00	25.00	28.50	3.50	

* 2015 Amended Budget as of 8/31/2015

** For 2013, Stormwater expenses were included in the City Engineering and Streets budgets. Beginning in 2014, the budgets are separate for monitoring stormwater specific activities.

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	\$0
	Total During 2015	\$0
	For 2016	2016 Budget - * 2015 Amended Budget
	Salaries/Benefits/Pensions	
	Increase due to transfer of 2.00 FTE positions from Streets	\$165,511
	Increase due to transfer of 1.50 FTE positions from City Engineering	151,450
	Net change to fund existing positions	(27,239)
	Net increase for medical and dental plan changes	14,933
	Increase for projected cost of seasonal employment	17,360
	Total Salaries/Benefits/Pensions	\$322,015
	Operating	
	Decrease due to transfer to City Engineering for Assessments of Dangerous Structures	(\$25,000)
	Decrease due to transfer to City Engineering for temporary employment at Regional Development Center	(25,496)
	Decrease due to transfer to City Engineering for right-of-way permit software	(40,000)
	Decrease due to transfer to Traffic Engineering for Traffic Signal Maintenance program	(19,500)
Decrease due to redistribution to Salaries/Benefits/Pensions for seasonal temporary	(17,360)	
Increase for utility rate changes	15	
Total Operating	(\$127,341)	
Capital Outlay		
None	\$0	
Total Capital Outlay	\$0	
Total For 2016	\$194,674	

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	0.00
	Total During 2015	0.00
	For 2016	2016 Budget - * 2015 Amended Budget
	Increase of 2.00 FTE positions transferred from Streets	2.00
	Increase of 1.50 FTE positions transferred from City Engineering	1.50
	Total For 2016	3.50

* 2015 Amended Budget as of 8/31/2015

<i>Grants Fund</i>	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Disaster †	\$0	\$0	\$0	\$0	\$10,204,260	\$10,204,260
	Total	\$0	\$0	\$0	\$0	\$10,204,260	\$10,204,260

† Includes the stormwater projects that were submitted for grant funding by the FEMA PA program (FEMA DR-4229) for the May-July 2015 storms. The full FEMA DR-4229 grant is accounted for in the Office of Emergency Management narrative on page 13-1 and additional information on this disaster grant is included in the Grants Overview starting on page 2-xx.

<i>Funding Changes</i>	During 2015	* 2015 Amended - 2015 Original Budget
	None	\$0
	Total During 2015	\$0
	For 2016	2016 Budget - * 2015 Amended Budget
	Increase in expected disaster grants (FEMA DR-4229) for May-July 2015 storms	10,204,260
	Total For 2016	\$10,204,260

* 2015 Amended Budget as of 8/31/2015

<i>2016 CIP Program</i>	Project	General Fund	Total 2016 Allocation
	Camp Creek	750,000	\$750,000
	Dam Repairs	400,000	\$400,000
	Downtown Drainage Improvements	750,000	\$750,000
	Emergency Stormwater Projects	1,700,000	\$1,700,000
	Erindale Drainage Improvements	500,000	\$500,000
	Fairfax Tributary Detention Pond	400,000	\$400,000
	FEMA DR-4229 Stormwater grant projects for May-July 2015 storms	1,081,082	\$1,081,082
	King Street Detention Pond	250,000	\$250,000
	Old Annex Drainage Improvements	1,000,000	\$1,000,000
	Sand Creek Pond 3	1,200,000	\$1,200,000
	South Pine Creek Detention Pond	500,000	\$500,000
	USAFA Drainages (Northgate area)	500,000	\$500,000
	Water Quality Projects	500,000	\$500,000
	Total 2016 CIP	\$9,531,082	\$9,531,082

For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
Stormwater - GF

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	0	1,354,856	1,460,422	1,662,241	201,819	13.82%
51210	OVERTIME	0	60,593	64,353	64,353	0	0.00%
51220	SEASONAL TEMPORARY	0	1,605	7,600	24,960	17,360	228.42%
51230	SHIFT DIFFERENTIAL	0	1,306	0	0	0	0.00%
51235	STANDBY	0	2,311	0	0	0	0.00%
51240	RETIREMENT TERMINATION SICK	0	5,758	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	0	22,607	0	0	0	0.00%
51260	VACATION BUY PAY OUT	0	536	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	0	(5,183)	0	0	0	0.00%
51610	PERA	0	190,196	198,712	226,958	28,246	14.21%
51615	WORKERS COMPENSATION	0	40,692	42,047	52,199	10,152	24.14%
51620	EQUITABLE LIFE INSURANCE	0	3,785	5,261	5,701	440	8.36%
51640	DENTAL INSURANCE	0	8,661	8,861	11,500	2,639	29.78%
51670	PARKING FOR EMPLOYEES	0	1,390	960	960	0	0.00%
51690	MEDICARE	0	18,952	19,780	24,021	4,241	21.44%
51695	CITY EPO MEDICAL PLAN	0	45,286	218,400	63,420	(154,980)	-70.96%
51696	ADVANTAGE HD MED PLAN	0	141,994	0	197,849	197,849	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	0	11,354	0	14,250	14,250	0.00%
Total Salaries and Benefits		0	1,906,699	2,026,396	2,348,412	322,016	15.89%
52105	MISCELLANEOUS OPERATING	0	63	0	0	0	0.00%
52110	OFFICE SUPPLIES	0	377	400	400	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	0	646	450	300	(150)	-33.33%
52125	GENERAL SUPPLIES	0	9,973	4,841	13,505	8,664	178.97%
52140	WEARING APPAREL	0	1,396	4,480	3,780	(700)	-15.63%
52145	PAINT AND CHEMICAL	0	32	194	0	(194)	-100.00%
52180	ASPHALTIC MATERIAL	0	41	0	0	0	0.00%
52185	AGGREGATE MATERIAL	0	12,956	9,615	8,000	(1,615)	-16.80%
52191	STORMWATER QUALITY	0	158,051	207,000	160,065	(46,935)	-22.67%
52192	STORMWATER PERMIT	0	11,084	11,080	11,080	0	0.00%
52225	MAINT COMPUTER SOFTWARE	0	1,980	2,000	2,000	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	0	559	2,500	1,500	(1,000)	-40.00%
52255	MAINT SIGNS	0	1,861	0	0	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	0	1,270	5,405	0	(5,405)	-100.00%
52281	MAINT INFRASTRUCTURE	0	147,093	500,000	500,000	0	0.00%
52415	CONTRACTS AND SPEC PROJECTS	0	98,489	79,000	94,976	15,976	20.22%
52426	MUN FAC RUNOFF CONTROL	0	110,528	140,000	50,000	(90,000)	-64.29%
52431	CONSULTING SERVICES	0	3,144	0	0	0	0.00%
52435	GARBAGE REMOVAL SERVICES	0	1	0	0	0	0.00%
52560	PARKING SERVICES	0	0	1,200	1,200	0	0.00%
52575	SERVICES	0	2,114	5,555	8,555	3,000	54.01%
52590	TEMPORARY EMPLOYMENT	0	20,230	18,000	11,494	(6,506)	-36.14%
52607	CELL PHONE ALLOWANCE	0	1,487	0	1,520	1,520	0.00%
52610	PROFESSIONAL LICENSES	0	0	195	0	(195)	-100.00%
52615	DUES AND MEMBERSHIP	0	753	0	2,330	2,330	0.00%
52630	TRAINING	0	2,777	2,800	1,250	(1,550)	-55.36%
52655	TRAVEL OUT OF TOWN	0	2,159	750	500	(250)	-33.33%
52705	COMMUNICATIONS	0	1	0	0	0	0.00%
52706	WIRELESS COMMUNICATION	0	1,200	2,400	2,400	0	0.00%
52738	CELL PHONE BASE CHARGES	0	2,055	2,000	828	(1,172)	-58.60%
52746	UTILITIES ELECTRIC	0	196	900	915	15	1.67%
52775	MINOR EQUIPMENT	0	4,383	16,377	10,000	(6,377)	-38.94%
52795	RENTAL OF EQUIPMENT	0	18,431	5,000	11,377	6,377	127.54%
52874	OFFICE SERVICES PRINTING	0	1,307	0	200	200	0.00%
52875	OFFICE SERVICES RECORDS	0	222	0	450	450	0.00%
65014	COLLECTIONS AGENCY FEE	0	229	3,824	0	(3,824)	-100.00%
Total Operating Expenses		0	617,088	1,025,966	898,625	(127,341)	-12.41%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		0	2,523,787	3,052,362	3,247,037	194,675	6.38%

Streets

Corey Farkas, Manager | (719) 385-5934 | streetdivision@springsgov.com

2016 Goals

Goal	Measurable Outcome
Develop and record standard operating procedures (SOPs) to normalize processes, creating efficiencies and increase customer service.	Complete recorded SOPs by year end.
Complete the Division's resource plan through identification of staffing and equipment needs to adequately sustain the critical functions necessary to maintain the City's infrastructure.	Complete annual staffing plan and schedule in conjunction with SOPs, as well as, completing a standardized district equipment package by end of Q3.
Create and implement a QA/QC program to ensure quality craftsmanship on all contracted and in-house projects providing a greater return on investment for the taxpayer.	Complete standard inspection documentation to include: Inspection check sheets, photographs and third party testing reports, as well as, a specification section requiring contractors to submit a comprehensive QC plan as a part of their bid documents. Program to be implemented by end of Q3.

All Funds Summary

	Use of Funds	2014	2015	* 2015	2016	2016 Budget -
		Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget
<i>All Funds</i>	General Fund	\$9,324,678	\$7,328,975	\$7,899,252	\$7,677,481	(\$221,771)
	CIP - General Fund	2,017,339	1,853,612	2,075,612	1,500,000	(575,612)
	PPRTA - Capital	0	411,970	411,970	412,000	30
	PPRTA - Maintenance	12,554,997	14,446,829	21,310,975	16,063,456	(5,247,519)
	Total	\$23,897,014	\$24,041,386	\$31,697,809	\$25,652,937	(\$6,044,872)
	Positions					
	General Fund	79.00	79.00	87.00	85.00	(2.00)
Total	79.00	79.00	87.00	85.00	(2.00)	

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

¹ Following PPRTA's budgeting practices, the 2015 Amended Budget includes 2014 unspent carryover, 2014 revenue carryover, and additional 2015 revenue. The 2016 Budget (and 2015 Original Budget) do not include carryover, so the 2016 Budget is approximately \$1.6 million more than the original 2015 Original Budget.

The projects submitted by Streets for potential funding by the FEMA DR-4229 disaster grant are included in the Grants Fund and expenditures for these projects will be included in the narrative for Office of Emergency Management at pg. 13-1. Additional information about this disaster grant can be found in the Grants Overview at pg. 2-31.

Significant Changes vs. 2015

- Net decrease of \$212,000 in operating mainly due to 2.00 FTE positions transferred to Stormwater
- Decrease of \$500,000 in General Fund CIP for 2016 projects

Streets

The mission of the Streets Division is to ensure that quality maintenance and rehabilitation are provided for the City's roadway and drainage infrastructure.

Street Sweeping/Air Quality Control

- Meet federal, state and local environmental and air quality mandates through sweeping and dust abatement
- Sweep streets in downtown area three times per week (avg. 45 lane miles/week), arterials once per month, and residential streets twice per year
- Collect 25,600 cubic yards of material annually while sweeping 48,000 lane miles of roadway

Drainage Maintenance

- Provide regulated/mandatory maintenance of drainage infrastructure
- Perform emergency repairs to aging infrastructure caused by major storm events
- Perform maintenance of ponds and streams to meet federal clean water regulations

Concrete Repair, Pavement Rehabilitation and Resurfacing

- Provide concrete repairs for roadway infrastructure including curb/gutter, sidewalks, pedestrian ramps, crosspans, and overlay prep for resurfacing
- Prioritize street resurfacing based on surface distress, traffic volume, faulty drainage, oxidation (weather wear), deterioration, and failure of the sub-grade material
- Outsource all pavement resurfacing (mill/overlay, chip and slurry seal)

Snow, Ice Control and Emergency Weather Response

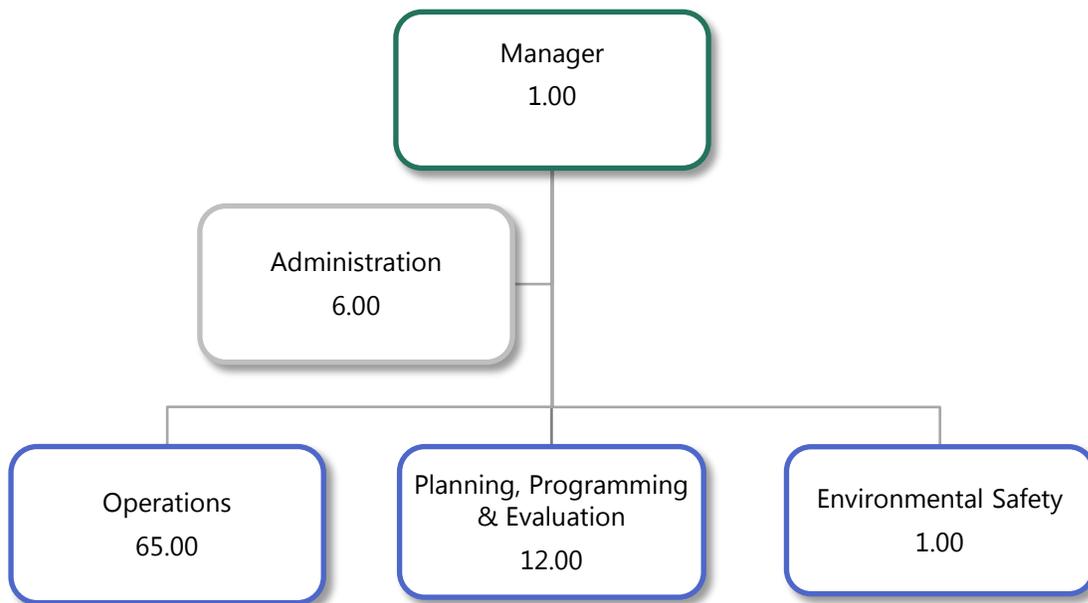
- Provide snow and emergency weather conditions response year-round to establish safe and passable streets
- Provide service for over 5,600 lane miles of roadway extending over a 194 square-mile area

Signs & Markings

- Maintain the City's signs and markings system
- Install new signage and replace worn out signs to meet federal standards
- Re-stripe roadways, crosswalks, legends, and bike lanes
- Coordinate new guardrail installations and coordinates replacement of damaged guardrail

Streets Functions	2013 Actual	2014 Actual	2015 Original Budget	2016 Budget
Streets	\$9,334,321	\$9,324,678	\$7,328,975	\$7,088,372
Signs and Markings *	0	0	0	589,110
Total Streets Functions	\$9,334,321	\$9,324,678	\$7,328,974	\$7,677,481

* In 2015, the Signs and Markings function was transferred from Traffic Engineering.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Budget for each fund including General Fund, PPRTA, and CIP.

	Use of Funds	2013	2014	2015	* 2015	2016	2016 Budget -
		Actual	Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget
	Salary/Benefits/Pensions	\$6,367,872	\$4,980,493	\$5,503,758	\$5,949,177	\$5,730,093	(\$219,084)
	Operating	2,951,521	4,310,088	1,815,217	1,940,075	1,942,388	2,313
	Capital Outlay	14,928	34,097	10,000	10,000	5,000	(5,000)
	Total	\$9,334,321	\$9,324,678	\$7,328,975	\$7,899,252	\$7,677,481	(\$221,771)
	Revenue	\$72,943	\$13,619	\$71,600	\$82,800	\$11,200	(\$71,600)
	Position Title	2014	2015	* 2015	2016	2016 Budget -	
		Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget	
General Fund	Administrative Technician	1.00	1.00	1.00	1.00	0.00	
	Communications Center Dispatcher	2.00	2.00	2.00	2.00	0.00	
	Engineering Inspector II	1.00	1.00	1.00	1.00	0.00	
	Environmental Safety and Health Coordinator	1.00	1.00	1.00	1.00	0.00	
	Equipment Operator I	8.00	12.00	12.00	12.00	0.00	
	Equipment Operator II	27.00	28.00	28.00	28.00	0.00	
	Equipment Operator III	0.00	0.00	0.00	0.00	0.00	
	GIS Technician	0.00	0.00	0.00	1.00	1.00	
	Maintenance Technician II	5.00	0.00	0.00	0.00	0.00	
	Senior Analyst	1.00	1.00	1.00	1.00	0.00	
	Senior Equipment Operator	9.00	11.00	15.00	15.00	0.00	
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00	
	Sign Technician I	0.00	0.00	1.00	1.00	0.00	
	Sign Technician II	0.00	0.00	1.00	1.00	0.00	
	Skilled Maintenance Supervisor	5.00	0.00	0.00	0.00	0.00	
	Skilled Maintenance Technician II	3.00	0.00	0.00	0.00	0.00	
	Streets District Crew Leader	7.00	8.00	8.00	8.00	0.00	
	Streets District Supervisor	0.00	5.00	5.00	5.00	0.00	
	Streets Manager	1.00	1.00	1.00	1.00	0.00	
	Streets Operations Manager	2.00	1.00	1.00	1.00	0.00	
Streets Program Supervisor	2.00	3.00	3.00	1.00	(2.00)		
Streets Repair Inspector	3.00	3.00	4.00	3.00	(1.00)		
Traffic Engineering Supervisor	0.00	0.00	1.00	1.00	0.00		
	Total Positions	79.00	79.00	87.00	85.00	(2.00)	

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Increase to Salaries/Benefits/Pension and Operating due to transfer of 7.00 FTE positions for moving the Signs and Markings program from Traffic Engineering to Streets	\$570,277
	Total During 2015	\$570,277
	For 2016	2016 Budget - * 2015 Amended Budget
	Salaries/Benefits/Pensions	
	Decrease due to transfer of 2.00 FTE positions to Stormwater	(\$165,511)
	Net change to fund existing positions	(73,036)
	Net increase for medical and dental plan changes	35,139
	Decrease due to transfer of salaries to Traffic Engineering for the School Safety Program	(15,676)
	Total Salaries/Benefits/Pensions	(\$219,084)
	Operating	
	Net increase for projected operating expenditures	\$5,000
	Decrease for utility rate changes	(2,687)
	Total Operating	\$2,313
Capital Outlay		
Decrease due to redistribution to Operating	(\$5,000)	
Total Capital Outlay	(\$5,000)	
Total For 2016	(\$221,771)	

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Increase due to transfer 7.00 FTE positions from Traffic Engineering for the Signs and Markings program	7.00
	Increase due to addition of 1.00 FTE position	1.00
	Total During 2015	8.00
	For 2016	2016 Budget - * 2015 Amended Budget
	Decrease due to transfer of 2.00 FTE positions to Stormwater	(2.00)
	Total For 2016	(2.00)

* 2015 Amended Budget as of 8/31/2015

	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
Maintenance	11,233,911	14,817,666	14,446,829	21,310,975	16,063,456	(5,247,519)	
Total	\$11,233,911	\$14,817,666	\$14,858,799	\$21,722,945	\$16,475,456	(\$5,247,489)	
2016 PPRTA Maintenance Projects							
PPRTA Pavement/Mill Overlay						\$4,500,000	
PPRTA Chip Seal						0	
PPRTA Maintenance Paving - In-House						1,000,000	
PPRTA Structural Repair Digout - In-House						214,000	
PPRTA Pothole Patching/Repair						536,000	
PPRTA Crack Seal						680,277	
PPRTA Pre-Overlay Concrete						4,000,000	
PPRTA On-Call Concrete Program						405,140	
PPRTA Cost Sharing Program						100,000	
PPRTA Guardrail Maintenance ¹						150,000	
PPRTA Signs and Markings ¹						1,586,350	
PPRTA Project Support						821,689	
PPRTA NV5 Consulting/Management Services						570,000	
† The PPRTA capital projects are listed below in the CIP table.							
¹ In 2015, these functions were transferred from Traffic Engineering							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document.							

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

2016 CIP Program	Project	General Fund	PPRTA	Total 2016 Allocation
	Companion Drainage Projects		412,000	412,000
	Street Pavement Improvements (MOE)	1,500,000		1,500,000
	Total 2016 CIP	1,500,000	412,000	1,912,000
For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1				

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
Streets

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	4,364,460	3,398,213	3,883,754	4,020,095	136,341	3.51%
51210	OVERTIME	240,884	219,545	212,647	223,847	11,200	5.27%
51220	SEASONAL TEMPORARY	189,905	32,406	0	0	0	0.00%
51230	SHIFT DIFFERENTIAL	450	9,318	0	0	0	0.00%
51235	STANDBY	65	18,547	0	0	0	0.00%
51240	RETIREMENT TERMINATION SICK	0	9,926	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	41,399	59,460	0	0	0	0.00%
51260	VACATION BUY PAY OUT	12,419	14,362	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(74,210)	(24,300)	0	0	0	0.00%
51610	PERA	626,141	485,904	528,679	551,466	22,787	4.31%
51612	RETIREMENT HEALTH SAVINGS	7,741	4,156	0	0	0	0.00%
51615	WORKERS COMPENSATION	174,187	156,698	168,852	195,652	26,800	15.87%
51620	EQUITABLE LIFE INSURANCE	12,082	9,462	13,311	13,850	539	4.05%
51640	DENTAL INSURANCE	34,180	25,716	26,765	33,074	6,309	23.57%
51670	PARKING FOR EMPLOYEES	1,200	800	0	0	0	0.00%
51690	MEDICARE	64,932	50,690	55,549	58,366	2,817	5.07%
51695	CITY EPO MEDICAL PLAN	615,434	190,600	577,781	269,947	(307,834)	-53.28%
51696	ADVANTAGE HD MED PLAN	67,449	293,163	36,420	339,047	302,627	830.94%
51697	HRA BENEFIT TO ADV MED PLAN	6,460	25,827	0	24,750	24,750	0.00%
51699	BENEFITS REIMBURSEMENT	(17,306)	0	0	0	0	0.00%
Total Salaries and Benefits		6,367,872	4,980,493	5,503,758	5,730,094	226,336	4.11%
52110	OFFICE SUPPLIES	10,731	12,827	10,133	10,133	0	0.00%
52120	COMPUTER SOFTWARE	1,060	4,927	1,500	2,500	1,000	66.67%
52122	CELL PHONES EQUIP AND SUPPLIES	4,137	1,375	2,700	2,700	0	0.00%
52125	GENERAL SUPPLIES	27,767	18,810	20,000	60,945	40,945	204.73%
52131	CONCRETE SUPPLIES	47,115	71,016	20,648	10,000	(10,648)	-51.57%
52135	POSTAGE	80	77	0	0	0	0.00%
52140	WEARING APPAREL	33,550	24,247	21,500	21,500	0	0.00%
52145	PAINT AND CHEMICAL	13,657	6,865	0	0	0	0.00%
52160	FUEL	0	342	0	0	0	0.00%
52165	LICENSES AND TAGS	306	3,525	400	400	0	0.00%
52175	SIGNS	336	0	0	0	0	0.00%
52180	ASPHALTIC MATERIAL	2,328	0	0	0	0	0.00%
52185	AGGREGATE MATERIAL	2,185	10,350	10,000	5,000	(5,000)	-50.00%
52192	STORMWATER PERMIT	500	0	0	0	0	0.00%
52220	MAINT OFFICE MACHINES	0	2,755	1,000	1,000	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	9,272	14,083	7,500	8,193	693	9.24%
52265	MAINT BUILDINGS AND STRUCTURE	189,945	100,265	30,000	62,000	32,000	106.67%
52281	MAINT INFRASTRUCTURE	324,848	(1,679)	0	0	0	0.00%
52305	MAINT SOFTWARE	590	0	1,000	0	(1,000)	-100.00%
52410	BUILDING SECURITY SERVICES	11,635	11,636	11,623	11,623	0	0.00%
52415	CONTRACTS AND SPEC PROJECTS	601,134	341,377	205,464	73,000	(132,464)	-64.47%
52425	ENVIRONMENTAL SERVICES	18,343	14,036	15,000	15,000	0	0.00%
52426	MUN FAC RUNOFF CONTROL	941	0	0	0	0	0.00%
52431	CONSULTING SERVICES	8,613	26,566	0	0	0	0.00%
52435	GARBAGE REMOVAL SERVICES	31,755	124,318	38,940	21,500	(17,440)	-44.79%
52445	JANITORIAL SERVICES	19,439	21,237	19,600	30,400	10,800	55.10%
52560	PARKING SERVICES	239	169	400	400	0	0.00%
52571	SNOW REMOVAL	1,077,246	1,258,230	1,075,465	1,075,465	0	0.00%
52575	SERVICES	21,100	14,977	14,999	14,999	0	0.00%
52590	TEMPORARY EMPLOYMENT	7	0	48,000	180,464	132,464	275.97%
52607	CELL PHONE ALLOWANCE	1,468	1,230	1,500	1,500	0	0.00%
52615	DUES AND MEMBERSHIP	1,178	1,180	1,400	2,400	1,000	71.43%
52625	MEETING EXPENSES IN TOWN	834	1,764	1,000	1,000	0	0.00%
52630	TRAINING	10,639	3,549	10,000	22,148	12,148	121.48%
52655	TRAVEL OUT OF TOWN	2,288	0	0	0	0	0.00%
52705	COMMUNICATIONS	3,419	3,248	3,656	3,656	0	0.00%
52706	WIRELESS COMMUNICATION	0	0	0	2,520	2,520	0.00%
52731	STATE CNTY PPRTA TAX	77	0	0	0	0	0.00%
52735	TELEPHONE LONG DIST CALLS	160	233	245	0	(245)	-100.00%
52736	CELL PHONE AIRTIME	265	0	500	0	(500)	-100.00%
52738	CELL PHONE BASE CHARGES	18,122	18,960	20,000	23,777	3,777	18.89%

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
52746	UTILITIES ELECTRIC	33,585	30,646	41,076	62,197	21,121	51.42%
52747	UTILITIES GAS	26,347	21,661	34,608	55,110	20,502	59.24%
52748	UTILITIES SEWER	3,836	4,238	5,400	6,800	1,400	25.93%
52749	UTILITIES WATER	38,195	42,352	60,000	67,135	7,135	11.89%
52770	SAFETY EQUIPMENT	0	0	0	9,000	9,000	0.00%
52775	MINOR EQUIPMENT	22,959	34,357	72,460	66,963	(5,497)	-7.59%
52776	PRINTER CONSOLIDATION COST	9,723	10,043	7,000	10,000	3,000	42.86%
52795	RENTAL OF EQUIPMENT	26,866	44,289	0	0	0	0.00%
52811	CHGS COMMUNITY SERVICES	288,671	2,000,000	0	0	0	0.00%
52874	OFFICE SERVICES PRINTING	650	1,195	500	500	0	0.00%
52875	OFFICE SERVICES RECORDS	5	0	0	0	0	0.00%
52970	ENVIRON PROTECTION PROGRAM	50	4,872	0	0	0	0.00%
65035	MISCELLANEOUS	(747)	0	0	0	0	0.00%
65160	RECRUITMENT	4,072	0	0	0	0	0.00%
65352	EMPLOYEE AWARDS PROGRAM	0	3,940	0	460	460	0.00%
Total Operating Expenses		2,951,521	4,310,088	1,815,217	1,942,388	127,171	7.01%
53020	COMPUTERS NETWORKS	14,621	16,538	10,000	5,000	(5,000)	-50.00%
53050	MACHINERY AND APPARATUS	307	17,559	0	0	0	0.00%
Total Capital Outlay		14,928	34,097	10,000	5,000	(5,000)	-50.00%
Total Expenses		9,334,321	9,324,678	7,328,975	7,677,482	348,507	4.76%
40113	MISCELLANEOUS	207	13,619	0	0	0	0.00%
42650	CITY WORKORDERS	0	0	71,600	11,200	(60,400)	-84.36%
44055	REIMBURSEMENT ACCT	71,842	0	0	0	0	0.00%
45791	MILLINGS SALES	894	0	0	0	0	0.00%
Total Revenue		72,943	13,619	71,600	11,200	(60,400)	-84.36%

Totals may differ from narrative due to rounding.

Traffic Engineering

Kathleen Krager, Manager | (719) 385-7628 | kkrager@springsgov.com

2016 Goals

Goal	Measurable Outcome
Complete the Colorado Springs Bicycle Master Plan. Continue to improve on-street bike facilities.	Completion of the Master Plan and construction of 16 miles of new bike facilities by end of Q4.
Install adaptive signal timing equipment on U.S. Hwy. 24; signals to improve non-peak travel times (this will be the first of six arterial corridors that will have adaptive signal equipment).	A decrease of 10% in intersection delay and travel time for the U.S. Hwy. 24 corridor by end of Q4.

All Funds Summary

	Use of Funds	2014	2015	* 2015	2016	2016 Budget -
		Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget
<i>All Funds</i>	General Fund	\$3,945,464	\$3,610,230	\$2,845,068	\$3,048,770	\$203,702
	CIP - General Fund	419,763	469,021	247,021	231,009	(16,012)
	PPRTA - Capital	1,331,716	5,601,983	5,221,254	6,102,000	880,746
	PPRTA - Maintenance	4,442,051	3,227,531	3,829,028	1,500,000	(2,329,028)
	CIP - Grants/Bike Tax	7,532,777	5,403,935	5,403,935	1,008,736	(4,395,199)
	Total	\$17,671,771	\$18,312,700	\$17,546,306	\$11,890,515	(\$5,655,791)
	Positions					
General Fund	35.50	34.00	26.00	26.00	0.00	
Total	35.50	34.00	26.00	26.00	0.00	

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

Significant Changes vs. 2015

- Net increase of \$200,000 due to reorganization between Traffic Engineering, City Engineering and Streets
- Decrease of \$4.4 million in grant funds for 2016

Traffic Engineering

Traffic Engineering's primary mission is to provide safe and efficient movement of vehicles, cyclists, and pedestrians on the public rights-of-way, improve mobility and traffic flow, maintain public safety, reduce travel times and mitigate congestion. Traffic Engineering is responsible for three major programs:

Transportation Planning

- Plan and implement roadway, bike, and pedestrian projects and programs to develop a multi-modal transportation system
- Update and maintain the Bike Master Plan and other planning documents associated with Bike Planning
- Develop and implement bike infrastructure and construct safety improvements where warranted
- Institute bike programs that help promote and enhance bicycling in Colorado Springs
- Identify and monitor projects to manage roadway congestion, high crash and unsafe locations for all modes of transportation
- Identify funding for transportation and safety projects including grant applications to leverage local funds
- Administer the School Safety Program
- Conduct public process to develop regional, sub-regional and neighborhood projects
- Address neighborhood parking and cut-through traffic issues
- Conduct various studies and analyses for both traffic congestion and bicycling
- Coordinate transportation planning efforts with city departments, government agencies, and citizen groups in the Pikes Peak Region

Traffic Signal Systems

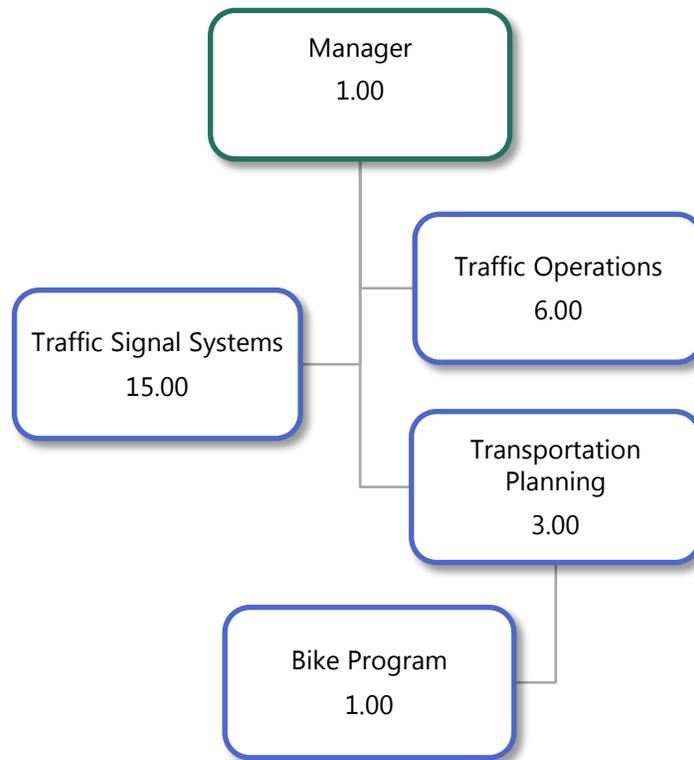
- Manage signal timing, coordination and maintenance of the City's 567 traffic signals
- Operate the incident management system (traffic cameras and message boards) on key arterials throughout the City
- Analyze citizen and developer requests for new traffic signals and additional phases to existing traffic signals
- Manage school zone flashing beacon schedule and maintenance
- Respond to 24 hour emergency traffic signal malfunction repairs
- Coordinate the annual traffic signal rebuild program
- Maintain the priority green system for emergency first responders

Traffic Operations

- Identify Transportation and Safety projects for the City Traffic Engineer
- Review roadway plans from CIP group, PPRTA group and developers for new roadway corridors, roundabouts, bike lane projects
- Provide technical and design assistance for our PPRTA Partnership Program
- Provide school safety services related to school crossings and parking concerns/issues
- Review and comment on traffic related Revocable Permits
- Municipal Court Liaison for traffic related legal issues including research, field investigation, and representing the city in court
- Develop and coordinate Federal Highway Administration mandated compliance programs
- Collect traffic data, analyze generate traffic studies
- Administer the City's truck route program

Traffic Engineering Functions	2013 Actual	2014 Actual	2015 Original Budget	2016 Budget
School Safety	\$568,596	\$539,109	\$427,108	\$471,676
Signals Maintenance and Construction	1,059,673	1,094,061	1,048,244	1,072,272
Signs and Markings *	1,043,986	1,144,937	983,539	0
Traffic Management Center (TMC) Operations	513,312	498,432	548,236	473,239
Transportation Planning	587,473	668,925	603,104	1,031,583
Total Traffic Engineering Functions	\$3,773,040	\$3,945,464	\$3,610,230	\$3,048,770

* In 2015, the Signs and Markings function was transferred to Streets.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Budget for each fund including General Fund, PPRTA, and CIP.

General Fund	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Salary/Benefits/Pensions	\$2,699,965	2,762,128	\$2,735,387	\$2,093,463	\$2,262,229	\$168,766
	Operating	1,066,340	1,183,336	874,843	751,605	786,541	34,936
	Capital Outlay	6,735	0	0	0	0	0
	Total	\$3,773,040	\$3,945,464	\$3,610,230	\$2,845,068	\$3,048,770	\$203,702
Revenue	\$360,098	\$379,647	\$423,900	\$401,900	\$355,110	(\$46,790)	
Position Title	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget		
Analyst II	1.00	0.00	0.00	0.00	0.00		
Electronic Maintenance Technician	1.00	0.00	0.00	0.00	0.00		
Electronic Specialist	5.00	0.00	0.00	0.00	0.00		
Engineering Supervisor	0.00	0.00	1.00	1.00	0.00		
Equipment Operator II	3.00	0.00	0.00	0.00	0.00		
Equipment Operator III	1.00	0.00	0.00	0.00	0.00		
Graphics Technician	1.00	0.00	0.00	0.00	0.00		
Maintenance Technician II	1.00	1.00	1.00	1.00	0.00		
Planning Technician	0.00	0.00	1.00	1.00	0.00		
Planner I	0.00	1.00	0.00	0.00	0.00		
Principal Traffic Engineer	1.00	1.00	1.00	1.00	0.00		
Senior Analyst, Bene/Fin	0.00	1.00	0.00	0.00	0.00		
Senior Equipment Operator	1.00	4.00	0.00	0.00	0.00		
Senior Office Specialist	2.50	2.00	0.00	0.00	0.00		
Senior Planner	2.00	1.00	1.00	1.00	0.00		
Senior Skilled Maintenance Technician	1.00	1.00	1.00	1.00	0.00		
Senior Traffic Engineer	1.00	1.00	1.00	1.00	0.00		
Sign Technician I	0.00	1.00	0.00	0.00	0.00		
Sign Technician II	0.00	1.00	0.00	0.00	0.00		
Skilled Maintenance Technician	2.00	2.00	2.00	2.00	0.00		
Traffic Engineering Supervisor	0.00	1.00	0.00	0.00	0.00		
Traffic Signal Supervisor	1.00	1.00	1.00	1.00	0.00		
Traffic Technician I	2.00	2.00	1.00	1.00	0.00		
Traffic Technician II	8.00	9.00	11.50	11.00	(0.50)		
Traffic Technician III	0.00	3.00	2.50	3.00	0.50		
Transportation Manager	1.00	1.00	1.00	1.00	0.00		
Total Positions	35.50	34.00	26.00	26.00	0.00		

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Decrease to Salaries/Benefits/Pension and Operating due to transfer of the Signs and Markings program from Traffic Engineering to Streets	(\$570,277)
	Net decrease to Salaries/Benefits/Pensions and Operating due to reorganization between City Engineering and Traffic Engineering	(194,885)
	Total During 2015	(\$765,162)
	For 2016	2016 Budget - * 2015 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	(\$20,168)
	Net increase for medical and dental plan changes	12,102
	Increase to due to reorganization between City Engineering and Traffic Engineering	161,112
	Net decrease due to redistribution of Salaries/Benefits/Pensions to Operating for projected operating expenditures	(10,461)
	Increase to fund School Safety Program at projected revenue level	26,181
	Total Salaries/Benefits/Pensions	\$168,766
	Operating	
	Net increase due to redistribution of Salaries/Benefits/Pensions to Operating for projected operating expenditures	\$7,960
	Increase to due to reorganization between City Engineering and Traffic Engineering	109
	Increase due to transfer from Stormwater to reinstate Traffic Signal Maintenance program	19,500
Increase due to utility rate changes	367	
Increase to fund School Safety Program at the projected revenue level	7,000	
Total Operating	\$34,936	
Capital Outlay		
None	\$0	
Total Capital Outlay	\$0	
Total For 2016	\$203,702	

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	Transfer 7.00 FTE positions for reorganization of Signs and Markings program to Streets	(7.00)
	Net decrease of 1.00 FTE due to reorganization between City Engineering and Traffic Engineering	(1.00)
	Total During 2015	(8.00)
	For 2016	2016 Budget - * 2015 Amended Budget
	None	0.00
Total For 2016	0.00	

* 2015 Amended Budget as of 8/31/2015

PPRTA	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget	
	Capital †	\$2,313,723	\$1,331,716	\$5,601,983	\$5,221,254	\$6,102,000	\$880,746	
	Maintenance	3,091,298	4,442,051	3,227,531	3,829,028	1,500,000	(2,329,028)	
	Total	\$5,405,021	\$5,773,767	\$8,829,514	\$9,050,282	\$7,602,000	(\$1,448,282)	
2016 PPRTA Maintenance Projects								
	PPRTA Guardrail Maintenance ¹					\$0		
	PPRTA Hazard Elimination/Safety Improvements					600,000		
	PPRTA Signs and Markings ¹					0		
	PPRTA Traffic Count Program					0		
	PPRTA Traffic Signal Maintenance					900,000		
	† The PPRTA capital projects are listed below in the CIP table.							
	¹ In 2015, these functions were transferred to Streets							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included.								

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget for maintenance as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

2016 CIP Program	Project	General Fund	Bike Tax	Grant	PPRTA	Total 2016 Allocation
	Advanced Detection (TIP)	73,113		292,452		365,565
	Bicycle Infrastructure Improvements		84,700			84,700
	Congestion/Incident Management/Signal Improvements				412,000	412,000
	Intersection Improvements-Citywide				824,000	824,000
	Old Ranch Road at Powers-Improvements and Bridge				1,433,000	1,433,000
	On-Street Bikeway Improvements				412,000	412,000
	Roadway Safety and Traffic Operations				1,000,000	1,000,000
	Traffic Signal System Upgrades				2,021,000	2,021,000
	Traffic Signal Upgrade (TIP)	157,896		631,584		789,480
Total 2016 CIP	\$231,009	\$84,700	\$924,036	\$6,102,000	\$7,341,745	
For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1						

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
Transportation Engineering

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	2,032,359	2,053,537	2,042,650	1,692,133	(350,517)	-17.16%
51210	OVERTIME	30,079	30,748	36,200	35,000	(1,200)	-3.31%
51220	SEASONAL TEMPORARY	22,648	23,797	3,800	3,800	0	0.00%
51230	SHIFT DIFFERENTIAL	22	613	0	0	0	0.00%
51235	STANDBY	25,164	10,784	26,000	11,500	(14,500)	-55.77%
51240	RETIREMENT TERMINATION SICK	0	426	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	6,138	15,760	0	0	0	0.00%
51260	VACATION BUY PAY OUT	6,324	5,113	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(9,964)	(8,584)	0	0	0	0.00%
51610	PERA	273,662	279,885	278,156	227,320	(50,836)	-18.28%
51615	WORKERS COMPENSATION	32,692	37,999	35,861	28,811	(7,050)	-19.66%
51620	EQUITABLE LIFE INSURANCE	5,539	5,689	7,220	6,021	(1,199)	-16.61%
51640	DENTAL INSURANCE	12,097	12,463	11,379	10,137	(1,242)	-10.91%
51670	PARKING FOR EMPLOYEES	1,300	1,754	1,920	240	(1,680)	-87.50%
51690	MEDICARE	25,713	25,730	25,654	24,059	(1,595)	-6.22%
51695	CITY EPO MEDICAL PLAN	228,305	116,862	266,547	52,218	(214,329)	-80.41%
51696	ADVANTAGE HD MED PLAN	7,197	138,399	0	158,738	158,738	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	690	11,153	0	12,251	12,251	0.00%
Total Salaries and Benefits		2,699,965	2,762,128	2,735,387	2,262,228	(473,159)	-17.30%
52105	MISCELLANEOUS OPERATING	68	(336)	0	0	0	0.00%
52110	OFFICE SUPPLIES	3,207	2,971	4,040	1,374	(2,666)	-65.99%
52111	PAPER SUPPLIES	188	99	200	50	(150)	-75.00%
52115	MEDICAL SUPPLIES	1,057	188	1,555	350	(1,205)	-77.49%
52120	COMPUTER SOFTWARE	1,878	26,000	2,230	4,150	1,920	86.10%
52122	CELL PHONES EQUIP AND SUPPLIES	233	1,211	600	350	(250)	-41.67%
52125	GENERAL SUPPLIES	2,388	4,075	2,500	3,470	970	38.80%
52127	CONSTRUCTION SUPPLIES	28,777	23,694	20,100	8,000	(12,100)	-60.20%
52130	OTHER SUPPLIES	1,751	250	0	0	0	0.00%
52131	CONCRETE SUPPLIES	245	3,553	0	0	0	0.00%
52135	POSTAGE	318	98	750	600	(150)	-20.00%
52140	WEARING APPAREL	730	0	0	0	0	0.00%
52145	PAINT AND CHEMICAL	2,781	3,394	2,800	600	(2,200)	-78.57%
52155	AUTOMOTIVE	0	13	0	0	0	0.00%
52190	JANITORIAL SUPPLIES	950	973	1,000	1,000	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	0	958	2,673	1,980	(693)	-25.93%
52244	MAINT TRAFFIC MARKINGS	0	38,722	0	0	0	0.00%
52245	MAINT SIGNALS	95,659	50,980	4,000	35,000	31,000	775.00%
52255	MAINT SIGNS	41,486	29,456	0	0	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	11,971	8,859	11,070	6,000	(5,070)	-45.80%
52270	MAINT WELLS AND RESERVOIRS	65	991	0	0	0	0.00%
52305	MAINT SOFTWARE	9,670	0	10,891	10,500	(391)	-3.59%
52410	BUILDING SECURITY SERVICES	720	360	730	480	(250)	-34.25%
52415	CONTRACTS AND SPEC PROJECTS	125,559	194,023	35,085	35,085	0	0.00%
52435	GARBAGE REMOVAL SERVICES	1,712	1,895	1,740	258	(1,482)	-85.17%
52445	JANITORIAL SERVICES	16,090	16,995	17,500	6,350	(11,150)	-63.71%
52560	PARKING SERVICES	3,200	2,600	2,100	1,900	(200)	-9.52%
52573	CREDIT CARD FEES	7	0	0	0	0	0.00%
52575	SERVICES	5,508	4,820	3,360	375	(2,985)	-88.84%
52591	SCHOOL CROSSING GUARDS	310,716	310,716	310,716	310,716	0	0.00%
52607	CELL PHONE ALLOWANCE	929	908	960	960	0	0.00%
52610	PROFESSIONAL LICENSES	62	0	800	0	(800)	-100.00%
52615	DUES AND MEMBERSHIP	3,944	4,212	4,812	3,399	(1,413)	-29.36%
52625	MEETING EXPENSES IN TOWN	0	931	500	0	(500)	-100.00%
52630	TRAINING	1,478	4,314	9,800	4,425	(5,375)	-54.85%
52640	CITIZENS ACADEMY	0	50	0	0	0	0.00%
52655	TRAVEL OUT OF TOWN	0	2,125	0	0	0	0.00%
52706	WIRELESS COMMUNICATION	12,783	10,840	11,076	7,201	(3,875)	-34.99%
52732	UTILITIES TRAFFIC SIGNALS	0	0	262,000	284,820	22,820	8.71%
52735	TELEPHONE LONG DIST CALLS	177	168	235	0	(235)	-100.00%
52736	CELL PHONE AIRTIME	38	(45)	50	60	10	20.00%
52738	CELL PHONE BASE CHARGES	13,577	10,960	11,372	11,512	140	1.23%

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to 2016 Budget \$ Change	2015 Budget to 2016 Budget % Change
52746	UTILITIES ELECTRIC	287,198	313,424	52,214	13,514	(38,700)	-74.12%
52747	UTILITIES GAS	20,185	23,493	28,996	1,809	(27,187)	-93.76%
52748	UTILITIES SEWER	2,062	3,098	2,100	650	(1,450)	-69.05%
52749	UTILITIES WATER	3,795	6,074	4,960	944	(4,016)	-80.97%
52770	SAFETY EQUIPMENT	9,039	14,203	12,200	3,840	(8,360)	-68.52%
52775	MINOR EQUIPMENT	30,900	47,729	23,988	14,525	(9,463)	-39.45%
52776	PRINTER CONSOLIDATION COST	9,876	10,218	10,020	7,324	(2,696)	-26.91%
52874	OFFICE SERVICES PRINTING	749	1,007	870	870	0	0.00%
52875	OFFICE SERVICES RECORDS	2,069	2,069	2,250	2,100	(150)	-6.67%
65160	RECRUITMENT	545	0	0	0	0	0.00%
Total Operating Expenses		1,066,340	1,183,336	874,843	786,541	(88,302)	-10.09%
53030	FURNITURE AND FIXTURES	396	0	0	0	0	0.00%
53090	BUILDINGS AND STRUCTURES	6,339	0	0	0	0	0.00%
Total Capital Outlay		6,735	0	0	0	0	0.00%
Total Expenses		3,773,040	3,945,464	3,610,230	3,048,769	(561,461)	-15.55%
44014	RECYCLED MATERIALS	12,773	10,770	14,000	11,000	(3,000)	-21.43%
44016	BRIDGE DAMAGE SETTLEMENTS	0	6,975	0	0	0	0.00%
44017	GUARDRAIL DAMAGE SETTLEMENTS	2,848	12,231	30,000	0	(30,000)	-100.00%
44018	SIGNAL DAMAGE SETTLEMENTS	34,067	(6,965)	42,500	0	(42,500)	-100.00%
44019	SIGN DAMAGE SETTLEMENTS	6,951	5,058	7,000	0	(7,000)	-100.00%
45711	COPIES OF DOCUMENTS	800	350	800	350	(450)	-56.25%
45811	STATE SAFETY TRAFFIC DEV	281,050	321,930	306,600	337,260	30,660	10.00%
45812	TRAFFIC REIMB FROM OTHERS	11,256	19,780	11,200	0	(11,200)	-100.00%
46171	REIMBURSEMENT FROM GRANTS	10,353	9,518	11,800	6,500	(5,300)	-44.92%
Total Revenue		360,098	379,647	423,900	355,110	(68,790)	-16.23%

Totals may differ from narrative due to rounding.

Transit

Craig Blewitt, Manager | (719) 385-5428 | cblewitt@springsgov.com

2016 Goals

Goal	Measurable Outcome
Add frequency on Routes 10 and 11 on weekdays.	Increase ridership by 5-10%, improve on-time performance by 3-5%, and improve connections to critical citizen services by end of Q4.
Restructure Route 3.	Improve on-time performance by 15-20%, and improve connections to critical citizen services by end of Q4.
Restructure Routes 6, 8, 15, and 16.	Improve on-time performance by 5-10%, and improve connections to critical citizen services by end of Q4.
Finalize site selection and land acquisition for a Downtown Transit Station to improve safety and operations.	Increased vehicle capacity by 20%, decrease operational delay by 20%, and reduce safety conflicts by 20% by end of Q3.
Pursue land acquisition for additional transit bus storage. Transit bus storage is currently at full capacity. Future service improvements require additional storage capability.	Increase the bus storage capacity by at least 20% by end of Q4.
Initiate procurement for facility design of a Downtown Transit Station to improve safety and operations.	Increased vehicle capacity by 20%, decrease operational delay by 20%, and reduce safety conflicts by 20% by end of Q3.
Pursue partnerships with PPCC and UCCS to improve transit service.	Increase ridership to these institutions by 25% and improve connections to jobs and schools by end of Q4.
Support the City's infill development effort.	Develop implementation plan and carry out the recommendations identified by the Infill and Redevelopment Task Force by end of Q4.
Improve coordination and efficiency among the Specialized Transportation Service providers.	Support the Joint Dispatch and Call Center effort throughout the year to consolidate the Specialized Transportation Services provided by local non-profit agencies by combining passenger trips and minimizing trip duplication.

All Funds Summary

	Use of Funds	2014	2015	* 2015	2016	2016 Budget -
		Actual	Original Budget	Amended Budget	Budget	* 2015 Amended Budget
<i>All Funds</i>	General Fund	\$3,770,372	\$4,075,826	\$4,075,826	\$4,819,805	\$743,979
	CIP - General Fund	139,613	250,134	250,134	320,793	70,659
	Grants Fund	6,891,976	10,097,894	10,097,894	7,850,979	(2,246,915)
	CIP - Grants Fund	21,021	1,046,334	1,046,334	2,319,922	1,273,588
	PPRTA - Capital	0	1,121,000	1,121,000	494,000	(627,000)
	PPRTA - Operating †	10,279,631	11,377,415	12,579,536	12,746,342	166,806
	Total	\$21,102,613	\$27,968,603	\$29,170,724	\$28,551,841	(\$618,883)
	Positions					
	General Fund	9.00	9.00	9.00	9.00	0.00
	Grants Fund	16.00	17.00	17.00	17.00	0.00
Total	25.00	26.00	26.00	26.00	0.00	

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

† PPRTA Transit Operating funds include tax and fare revenues; it does not reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section on pg. 31-20.

Significant Changes vs. 2015

- Net increase of nearly \$815,000 or 19% in General Fund Operating and CIP to restructure four bus routes and provide grant match for pedestrian/transit accessibility on five routes
- Net decrease of \$973,327 in available Grants Fund (Operating) and CIP grant funds

Transit

The City of Colorado Springs is the primary provider of public transportation services in the Pikes Peak Region and is designated by the Federal Transit Administration (FTA) as the recipient of grant funding for the Pikes Peak urbanized area. Responsibilities include transit service administration, regional planning coordination, sub-recipient oversight, and ensuring compliance with all of the FTA's rules and regulations. The Transit Services Division also coordinates local non-profit agency transit services and pursues grant opportunities for the entire region. Transit directs the activities and operations of all fixed-route and paratransit systems and rideshare programs for the region. Over ninety percent (90%) of operations is outsourced.

Mountain Metro Fixed-Route Bus Service

- Includes service to Colorado Springs, Manitou Springs, and to parts of unincorporated El Paso County with approximately 10,000 one-way weekday trips per day servicing a diverse customer base
- Maintains farebox recovery rate of 24% with 24 average hourly boardings per bus
- Provides about 90% of all public transit passenger trips serviced by Transit

Mountain Metro Mobility – ADA/Paratransit service within Mountain Metro operating service area

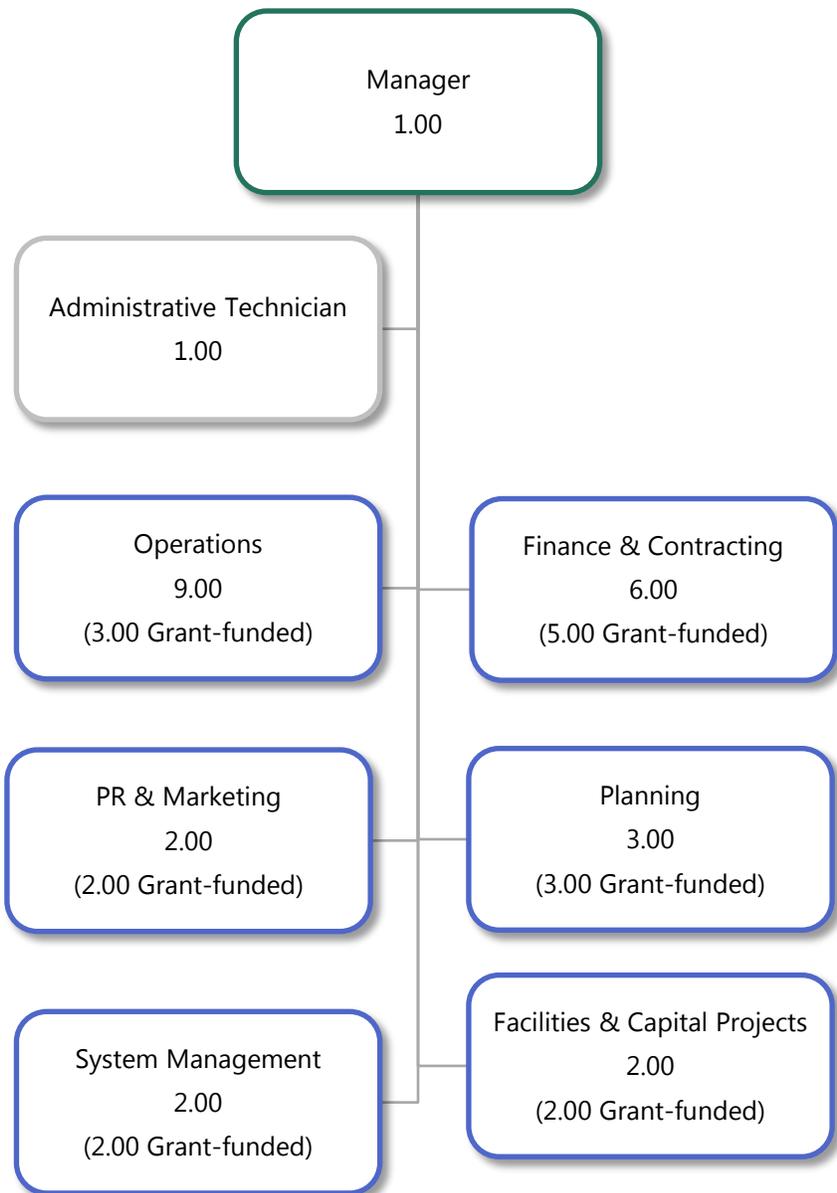
- Provides the federally-mandated Americans with Disabilities Act (ADA) complementary paratransit service, a demand-response service for individuals whose mobility needs prevent them from using the fixed-route bus system
- Provides service along a 1.5-mile corridor (3/4 mile on each side) of every bus route during the same time the fixed-route system is operating
- Riders are required to be certified as eligible to receive curb-to-curb and door-to-door paratransit service; eligible individuals can use the local fixed-route bus service at no charge, allowing the City to minimize the cost of paratransit services
- 100% of the ADA paratransit riders are transit dependent

Mountain Metro Rides – Alternative Transportation

- Promotes alternative transportation options to residents of the Pikes Peak Region
- Reduces congestion and pollution by encouraging and coordinating the use of carpools, vanpools, bicycle commuting, school pool (including bike and walk pools for children as well as carpools), telecommuting, and transit use
- Receives approximately 3,000 calls annually, with approximately 500 clients

Specialized Elderly and Disabled Transit Services – Paratransit service above and beyond ADA requirements

- Contracts with local non-profit agencies to provide essential elderly and disabled paratransit services to the community
- Provides service to residents whose trips are outside the ADA-required area and to residents who need door-through-door assistance



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2015, and changes occurring as part of the 2016 Budget for each fund including General Fund, Grants Fund, PPRTA, and CIP.

General Fund	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Salary/Benefits/Pensions	\$572,373	\$633,333	\$672,643	\$672,643	\$706,154	\$33,511
	Operating	3,148,462	3,137,039	3,403,183	3,403,183	4,113,651	710,468
	Capital Outlay	0	0	0	0	0	0
	Total	\$3,720,835	\$3,770,372	\$4,075,826	\$4,075,826	\$4,819,805	\$743,979
	Position Title	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget	
	Administrative Technician	1.00	1.00	1.00	1.00	0.00	
	Analyst II, Budget, Crime, Grant	0.00	1.00	1.00	1.00	0.00	
	Contract Coordinator	1.00	0.00	0.00	0.00	0.00	
Dispatcher	3.00	3.00	3.00	3.00	0.00		
Lead Dispatcher	1.00	1.00	1.00	1.00	0.00		
Office Specialist	1.00	1.00	1.00	1.00	0.00		
Service Coordinator	1.00	1.00	0.00	0.00	0.00		
Transit Services Manager	1.00	1.00	1.00	1.00	0.00		
Transit Services Supervisor	0.00	0.00	1.00	1.00	0.00		
Total Positions	9.00	9.00	9.00	9.00	0.00		

	During 2015	* 2015 Amended - 2015 Original Budget
	None	\$0
	Total During 2015	\$0
	For 2016	2016 Budget - * 2015 Amended Budget
	Salaries/Benefits/Pensions	
	Net change to fund existing positions	\$29,102
	Net increase for medical and dental plan changes	4,409
	Total Salaries/Benefits/Pensions	\$33,511
	Operating	
	Increase due to increased costs of fuel, software maintenance, ADA supplemental service, and transit service contract	\$263,646
	Increase to restructure of Routes 6, 8, 15, and 16	447,280
	Decrease due to utility rate changes	(458)
	Total Operating	\$710,468
	Capital Outlay	
	None	\$0
	Total Capital Outlay	\$0
	Total For 2016	\$743,979

* 2015 Amended Budget as of 8/31/2015

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	0.00
	Total During 2015	0.00
	For 2016	2016 Budget - * 2015 Amended Budget
	None	0.00
	Total For 2016	0.00

	2013 Actual	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
Use of Funds						
Grants Fund	\$5,415,784	\$6,891,976	\$11,144,228	\$11,144,228	\$7,850,979	(\$3,293,249)
Total	\$5,415,784	\$6,891,976	\$11,144,228	\$11,144,228	\$7,850,979	(\$3,293,249)
For 2015, the Grants Fund includes both operating and capital funds. For 2016, the capital projects are shown separately and reflected below in the CIP table.						
Grants Fund	Position Title	2014 Actual	2015 Original Budget	* 2015 Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Accounting Technician II	1.00	1.00	1.00	1.00	0.00
	Analyst II, Benefits & Financial	2.00	2.00	2.00	1.00	(1.00)
	Analyst II, BDG, CRM, FIN, GRT	0.00	0.00	0.00	1.00	1.00
	Contract Specialist II	1.00	1.00	1.00	1.00	0.00
	Project Design Specialist	1.00	1.00	1.00	1.00	0.00
	Public Communications Specialist II	1.00	1.00	1.00	1.00	0.00
	Senior Analyst, BDG, CRM, FIN, GRT	2.00	2.00	2.00	2.00	0.00
	Senior Applications Support Admin.	1.00	1.00	1.00	1.00	0.00
	Senior Business Analyst	1.00	1.00	1.00	1.00	0.00
	Senior Office Specialist	1.00	1.00	1.00	1.00	0.00
	Sr. Public Communications Specialist	1.00	1.00	1.00	1.00	0.00
	Transit Fleet Services Coordinator	0.00	1.00	1.00	1.00	0.00
	Transit Services Administrator	0.00	1.00	1.00	1.00	0.00
	Transit Services Supervisor	3.00	2.00	2.00	2.00	0.00
	Transit Scheduler	1.00	1.00	1.00	1.00	0.00
Total Positions	16.00	17.00	17.00	17.00	0.00	

* 2015 Amended Budget as of 8/31/2015

Funding Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	\$0
	Total During 2015	\$0
	For 2016	2016 Budget - * 2015 Amended Budget
	Decrease in available grant funds	(\$3,293,249)
	Total For 2016	(\$3,293,249)

Position Changes	During 2015	* 2015 Amended - 2015 Original Budget
	None	0.00
	Total During 2015	0.00
	For 2016	2016 Budget - * 2015 Amended Budget
	None	1.00
	Total For 2016	1.00

PPRTA	Use of Funds	2013 Actual	2014 Actual	2015 Original Budget	2015 * Amended Budget	2016 Budget	2016 Budget - * 2015 Amended Budget
	Capital ¹	\$0	\$0	\$1,121,000	\$1,121,000	\$494,000	(\$627,000)
	Operating †	8,080,407	10,279,631	11,377,415	12,579,536	12,746,342	166,806
	Total	\$8,080,407	\$10,279,631	\$12,498,415	\$13,700,536	\$13,240,342	(\$460,194)
2016 PPRTA Operating							
PPRTA Fixed-Route Service						\$5,547,546	
PPRTA ADA Paratransit Service						3,385,929	
PPRTA Fuel (Fixed-Route)						1,305,095	
PPRTA Fuel (ADA Paratransit)						404,985	
PPRTA Specialized Transportation Services						382,192	
PPRTA Contracts and Temporary Personnel						70,000	
PPRTA Transit Grant Match						1,650,595	
¹ PPRTA capital projects are listed in the CIP table below.							
The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for operating the City's transit services, relevant PPRTA expenditures are included in this document. For 2015, the PPRTA includes both operating and capital project funds.							

* 2015 Amended City Budget as of 8/31/2015. 2015 Amended PPRTA Budget as of 7/8/2015 includes additional sales tax revenue for 2014 and 2015.

† PPRTA Transit Operating funds include tax and fare revenues; it does not reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section on pg. 31-20.

	Project	General Fund	Restricted Funds		Total 2016 Allocation
			Grant	PPRTA	
2016 CIP Program	ADA Barrier Removal			31,465	31,465
	ADA-Paratransit Vehicle Replacement			187,000	187,000
	Downtown Transit Station Relocation	100,000			100,000
	Fixed Route Bus System - Vehicle Purchase			1,423,664	1,423,664
	Routes 1 & 7 Pedestrian/Transit Accessibility (TIP)	77,878		311,512	389,390
	Route 12 Ph 3 Pedestrian/Transit Accessibility/Imp. Inflation (TIP)	16,145		77,666	93,811
	Route 6 Pedestrian/Transit Accessibility/Imp. Inflation (TIP)	41,998		167,994	209,992
	Route 8 Pedestrian/Transit Accessibility (TIP)	84,772		339,086	423,858
	Sidewalk/Bus Stop Program on Existing Routes			168,535	168,535
	Vanpool Vehicle Purchase			107,000	107,000
	Total 2016 CIP	\$320,793	\$2,319,922	\$494,000	\$3,134,715
	For a citywide comprehensive list of project, refer to the CIP section of the Budget, pg. 31-1				

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
Transit

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to	2015 Budget to
						2016 Budget	2016 Budget
						\$ Change	% Change
51205	CIVILIAN SALARIES	441,434	476,195	502,017	512,575	10,558	2.10%
51210	OVERTIME	3,768	5,088	14,326	14,326	0	0.00%
51220	SEASONAL TEMPORARY	6,146	6,934	7,680	7,680	0	0.00%
51225	SHIFT WORKER HOLIDAY	5,226	1,342	5,200	5,200	0	0.00%
51230	SHIFT DIFFERENTIAL	1,561	1,866	1,500	1,500	0	0.00%
51245	RETIREMENT TERM VACATION	0	3,481	0	0	0	0.00%
51260	VACATION BUY PAY OUT	1,431	2,588	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(5,142)	(2,493)	0	0	0	0.00%
51610	PERA	60,820	66,184	70,016	70,223	207	0.30%
51615	WORKERS COMPENSATION	935	938	970	1,076	106	10.93%
51620	EQUITABLE LIFE INSURANCE	1,230	1,319	1,815	1,855	40	2.20%
51640	DENTAL INSURANCE	2,471	2,782	2,626	3,485	859	32.71%
51690	MEDICARE	4,844	5,375	5,802	7,432	1,630	28.09%
51695	CITY EPO MEDICAL PLAN	46,510	13,000	60,691	23,564	(37,127)	-61.17%
51696	ADVANTAGE HD MED PLAN	1,049	45,163	0	53,488	53,488	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	90	3,571	0	3,750	3,750	0.00%
Total Salaries and Benefits		572,373	633,333	672,643	706,154	33,511	4.98%
52105	MISCELLANEOUS OPERATING	0	27,356	0	1,608	1,608	0.00%
52110	OFFICE SUPPLIES	4,699	4,939	4,500	4,800	300	6.67%
52115	MEDICAL SUPPLIES	168	0	0	0	0	0.00%
52135	POSTAGE	3,164	2,644	4,200	4,200	0	0.00%
52140	WEARING APPAREL	38	121	200	200	0	0.00%
52160	FUEL	141,050	212,534	206,000	324,420	118,420	57.49%
52165	LICENSES AND TAGS	4,033	3,269	5,500	3,851	(1,649)	-29.98%
52190	JANITORIAL SUPPLIES	2,245	2,428	3,000	3,090	90	3.00%
52202	TICKET VENDING MACHINES	9,254	9,512	25,800	27,844	2,044	7.92%
52205	MAINT LANDSCAPING	0	0	500	500	0	0.00%
52220	MAINT OFFICE MACHINES	11,989	10,209	14,188	10,451	(3,737)	-26.34%
52240	MAINT NONFLEET VEHICLES EQP	661	70,745	77,000	71,422	(5,578)	-7.24%
52241	MAINT PARA TRANSIT PREV MAINT	20,520	31,630	19,500	13,399	(6,101)	-31.29%
52242	MAINT BENCHES AND SHELTERS	147	474	5,000	5,000	0	0.00%
52243	MAINT TRANSIT PREV MAINT	0	0	38,000	87,715	49,715	130.83%
52265	MAINT BUILDINGS AND STRUCTURE	16,471	11,465	9,800	9,817	17	0.17%
52281	MAINT INFRASTRUCTURE	6,428	5,537	8,000	8,300	300	3.75%
52305	MAINT SOFTWARE	258,519	321,634	338,868	399,368	60,500	17.85%
52405	ADVERTISING SERVICES	45,429	77,915	110,100	110,100	0	0.00%
52410	BUILDING SECURITY SERVICES	104,579	138,330	206,500	176,700	(29,800)	-14.43%
52435	GARBAGE REMOVAL SERVICES	1,117	1,493	1,200	1,800	600	50.00%
52440	HUMAN SERVICES	401,236	416,718	392,716	392,716	0	0.00%
52445	JANITORIAL SERVICES	2,654	0	8,760	5,000	(3,760)	-42.92%
52560	PARKING SERVICES	689	535	500	500	0	0.00%
52573	CREDIT CARD FEES	6,021	8,418	8,400	13,200	4,800	57.14%
52574	LEGAL SERVICES	3,621	600	18,000	18,000	0	0.00%
52575	SERVICES	5,646	15,191	6,000	13,113	7,113	118.55%
52576	AUDIT SERVICES	10,470	11,960	19,724	19,724	0	0.00%
52590	TEMPORARY EMPLOYMENT	171,969	199,972	179,600	217,761	38,161	21.25%
52615	DUES AND MEMBERSHIP	45,932	46,941	49,000	56,800	7,800	15.92%
52625	MEETING EXPENSES IN TOWN	333	460	500	500	0	0.00%
52645	SUBSCRIPTIONS	916	136	450	615	165	36.67%
52705	COMMUNICATIONS	10,728	1	6,600	0	(6,600)	-100.00%
52706	WIRELESS COMMUNICATION	8,175	0	9,000	0	(9,000)	-100.00%
52725	RENTAL OF PROPERTY	109,499	110,788	160,284	114,456	(45,828)	-28.59%
52735	TELEPHONE LONG DIST CALLS	425	375	300	0	(300)	-100.00%
52738	CELL PHONE BASE CHARGES	8,397	5,370	6,000	6,420	420	7.00%
52746	UTILITIES ELECTRIC	45,587	49,668	46,746	59,079	12,333	26.38%
52747	UTILITIES GAS	10,843	11,488	13,969	10,654	(3,315)	-23.73%
52748	UTILITIES SEWER	673	654	1,200	692	(508)	-42.33%
52749	UTILITIES WATER	5,459	14,637	6,594	16,077	9,483	143.81%

Account #	Description	2013 Actuals	2014 Actuals	2015 Budget	2016 Budget	2015 Budget to 2016 Budget \$ Change	2015 Budget to 2016 Budget % Change
52873	PRINTING OUTSOURCE	44,221	59,114	74,000	82,896	8,896	12.02%
52874	OFFICE SERVICES PRINTING	279	1,106	1,000	900	(100)	-10.00%
52875	OFFICE SERVICES RECORDS	855	1,097	900	1,098	198	22.00%
52886	RADIO MAINTENANCE MISC	19,194	28,823	20,000	43,230	23,230	116.15%
52888	RADIO MAINTENANCE PPRCN	12,400	28,287	12,000	21,200	9,200	76.67%
65023	PARA ELIGIBILITY	64,840	37,495	77,150	77,263	113	0.15%
65025	ADA PARATRANSIT CONTRACT	177,620	109,000	109,000	109,000	0	0.00%
65026	ADA SUPPLEMENTAL	30,740	121,854	25,000	186,144	161,144	644.58%
65030	TRANSIT SERVICE CONTRACT	1,075,968	705,628	851,000	1,163,989	312,989	36.78%
65160	RECRUITMENT	8,100	(1,246)	1,200	1,700	500	41.67%
65405	GRANT MATCH SALARIES	234,461	219,734	219,734	216,339	(3,395)	-1.55%
Total Operating Expenses		3,148,462	3,137,039	3,403,183	4,113,651	710,468	20.88%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		3,720,835	3,770,372	4,075,826	4,819,805	743,979	18.25%

Totals may differ from narrative due to rounding.

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